# WATER AND SANITATION

## **Budget summary**

			2024/25		2025/26	2026/27
	Current	Transfers and	Payments for			
R million	payments	subsidies	capital assets	Total	Total	Total
MTEF allocation						
Administration	2 071.5	14.4	108.4	2 194.3	2 299.7	2 392.1
Water Resources Management	988.0	5 546.2	85.7	6 619.9	7 915.4	7 581.2
Water Services Management	765.6	10 345.3	4 149.5	15 260.4	14 944.8	13 781.3
Total expenditure estimates	3 825.1	15 905.9	4 343.5	24 074.6	25 159.9	23 754.5
Executive authority	Minister of Water and Sa	anitation				
Accounting officer	Director-General of Water	er and Sanitation				
Website	www.dws.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

## Vote purpose

Ensure the availability of water resources to facilitate equitable and sustainable socioeconomic development, and ensure universal access to water and sanitation services.

### **Mandate**

The mandate of the Department of Water and Sanitation is set out in the National Water Act (1998) and the Water Services Act (1997). The department's legislative mandate is to ensure that the country's water resources are protected, managed, used, developed, conserved and controlled by regulating and supporting the delivery of effective water supply and sanitation. This is done in accordance with the requirements of water-related legislation and policies that are critical in honouring people's rights to have enough food and water, growing the economy and eradicating poverty.

## Selected performance indicators

Table 41.1 Performance indicators by programme and related priority

						Estimated			
			Audit	ed perform	nance	performance	N	TEF targe	ts
Indicator	Programme	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of river systems with water resources classes and determined resource quality objectives per year	Water Resources Management		0	0	1	0	1	0	2
Number of river systems monitored for the implementation of resource- directed measures per year	Water Resources Management		_1	2	4	6	8	10	11
Number of rivers in which the river eco-status monitoring programme is implemented per year	Water Resources Management	Priority 2: Economic transformation and job creation	77	81	76	75	74	_2	_2
Number of catchment plans implemented for mine water and wastewater management per year	Water Resources Management		_1	1	2	2	2	1	1
Number of water supply systems assessed for compliance with blue drop regulatory requirements per year	Water Resources Management		_1	_1	979	0	0	1 032	0

Table 41.1 Performance indicators by programme and related priority (continued)

						Estimated			
			Audit	ed perform	nance	performance	N	ITEF target	ts
Indicator	Programme	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of wastewater systems	Water Resources	Priority 2:	_1	992	0	1 004	1 004	0	1 004
assessed for compliance with	Management	Economic							
green drop regulatory		transformation							
requirements per year		and job creation							
Number of water services	Water Services		_1	_1	_1	1	0	144	0
authorities assessed for	Management								
compliance with the									
requirements of the no drop									
regulatory programme per year									
Number of mega regional bulk	Water Services		1	1	1	3	4	1	2
infrastructure project phases	Management								
completed per year									
Number of large regional bulk	Water Services		2	4	5	19	6	9	7
infrastructure project phases	Management	Priority 5:							
completed per year		Spatial							
Number of small regional bulk	Water Services	integration,	8	10	5	9	4	2	2
infrastructure project phases	Management	human							
completed per year		settlements and							
Number of small water services	Water Services	local	112	72	102	98	112	57	65
infrastructure grant projects	Management	government							
completed per year		government							
Number of district municipalities	Water Services		_1	_1	4	22	15	44	44
per year with developed 5-year	Management								
water and sanitation reliability									
plans									
Number of regional bulk	Water Services		_1	_1	_1	1	1	0	0
infrastructure project phases	Management								
funded through the budget									
facility for infrastructure									
completed per year <sup>3</sup>									
1 No historical data quailable									

<sup>1.</sup> No historical data available.

## **Expenditure overview**

Over the medium term, the department will focus on providing reliable water and sanitation services; improving the regulation of water quality through the application of blue drop, green drop and no drop incentive schemes; and prioritising the integration of water resource planning and development.

Transfers to municipalities, public corporations and departmental agencies represent the largest component of the department's budget, accounting for an estimated 64.2 per cent (R47.3 billion) of total spending over the medium term. These transfers are expected to increase at an average annual rate of 3.7 per cent, from R13.3 billion in 2023/24 to R14.8 billion in 2026/27. Large water resource projects, including the raising of the Clanwilliam Dam wall and the uMkhomazi water project, will be prioritised over the period ahead. These projects receive funds in 2024/25 and 2025/26 through the budget facility for infrastructure and the Water Trading Entity's capital augmentation grant. The department will also work with water boards and municipalities to fasttrack the delivery of water and sanitation services funded through the regional bulk infrastructure grant and the water services infrastructure grant.

Despite Cabinet-approved reductions amounting to R5 billion over the medium term, expenditure is expected to increase at an average annual rate of 3.6 per cent, from R21.4 billion in 2023/24 to R23.8 billion in 2026/27. This is due to allocations in the current and previous 2 budgets from the budget facility for infrastructure water resource and bulk water infrastructure projects. To mitigate against any negative impacts of the reductions on performance, the department plans to curtail spending on travel and subsistence, and consultants; capital augmentation transfers to the Water Trading Entity and the Magalies and uMngeni-uThukela water boards; and direct and indirect grants to local government.

### Providing reliable water and sanitation services

To improve the provision of reliable water and sanitation services in municipalities over the medium term, the

<sup>2.</sup> This function will be transferred to the Limpopo-Olifants Catchment Management Agency.

<sup>3.</sup> New indicator.

department plans to complete 37 regional bulk infrastructure project phases (7 mega, 22 large and 8 small) and 234 small water infrastructure projects through the *water services infrastructure grant* that will support water services authorities such as municipalities and certain water boards. To achieve these targets, the *Water Services Management* programme is allocated R44 billion over the next 3 years.

## Regulating water quality and access

Over the period ahead, the department intends to strengthen its regulatory function through increased capacity. This is expected to be achieved through establishing a regulator commission, an independent advisory body tasked with overseeing the trading of water and ensuring its continuous, equitable and sustainable provision. In addition to its regulatory role, the department plans to strengthen interventions to address environmental and wastewater pollution in communities and support municipalities in which water and sanitation services have deteriorated. As such, it plans to assess 1 032 water supply systems in 2025/26 for compliance with blue drop regulatory requirements, and 1 004 wastewater systems in both 2024/25 and 2026/27 for compliance with green drop regulatory requirements. It also intends to finalise 80 per cent of water use licence applications within 90 working days of receipt. Expenditure on these activities is expected to increase at an average annual rate of 4.7 per cent, from R228.5 million in 2023/24 to R262.1 million in 2026/27, in the *Water Resources Regulation* subprogramme in the *Water Resources Management* programme.

#### Integrating and improving water resource planning and development

To improve infrastructure planning and development and ensure better integration of these two functions, the department plans to oversee the completion of 7 strategic projects, including the uMkhomazi bulk water supply scheme; the raising of the Clanwilliam Dam wall; and projects aimed at meeting high water demand for large strategic users such as Eskom, Sasol and Exxaro. Expenditure on these projects is expected to increase from R3.3 billion in 2023/24 to R6.4 billion in 2026/27 at an average annual rate of 24.3 per cent, due to additional allocations in the current and previous 2 budgets from the budget facility for infrastructure and the entity's capital augmentation grant. This work will be funded through transfers to the Water Trading Entity in the Water Resources Infrastructure Management subprogramme in the Water Resources Management programme.

To decrease over-reliance on surface water, the department intends to diversify its water mix by exploring other sources such as groundwater and aquifer systems, and by treating acid mine drainage water and desalinating sea water. Accordingly, 4 catchment plans for mine water and wastewater management are scheduled for implementation over the period ahead. There are also plans in place to maintain and refurbish water resource infrastructure to ensure its optimal performance in securing water supply. These plans are related to the maintenance of conveyance systems such as the Orange-Vaal: Vaalharts, Fish Sundays government water schemes and the Qamata irrigation scheme. Funding for these initiatives is made available in the *Water Resources Information and Management* subprogramme, which has a budget of R1.9 billion over the next 3 years, in the *Water Resources Management* programme.

## Expenditure trends and estimates

Programmes

1. Administration

**Budget estimate** 

Table 41.2 Vote expenditure trends and estimates by programme and economic classification

2. Water Resources Mana	agement										
3. Water Services Manage	ement										
Programme						Average:					Average
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Adjusted	rate	Total	Mediun	n-term expend	iture	rate	Total
	Auc	lited outcom	e	appropriation	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	- 2023/24	2024/25	2025/26	2026/27	2023/24	- 2026/27
Programme 1	1 646.0	1 716.5	1 957.3	2 070.1	7.9%	10.7%	2 194.3	2 299.7	2 392.1	4.9%	9.5%
Programme 2	3 199.0	3 499.9	3 781.2	4 303.2	10.4%	21.5%	6 619.9	7 915.4	7 581.2	20.8%	28.0%
Programme 3	9 657.6	9 987.2	11 954.9	15 002.7	15.8%	67.8%	15 260.4	14 944.8	13 781.3	-2.8%	62.5%
Subtotal	14 502.6	15 203.5	17 693.4	21 375.9	13.8%	100.0%	24 074.6	25 159.9	23 754.5	3.6%	100.0%
Total	14 502.6	15 203.5	17 693.4	21 375.9	13.8%	100.0%	24 074.6	25 159.9	23 754.5	3.6%	100.0%
Change to 2023				_			(105.5)	(724.6)	(1 700.5)		

Table 41.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification				Ji Ogi unimic c		Average:	,	•			Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Adjusted	rate	Total	Medium	n-term expend	iture	rate	Total
	Aud	dited outcome	e	appropriation	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	- 2023/24	2024/25	2025/26	2026/27	2023/24	- 2026/27
Current payments	3 459.3	3 215.6	3 643.5	3 670.6	2.0%	20.3%	3 825.1	3 996.6	4 167.3	4.3%	16.6%
Compensation of employees	1 638.3	1 742.2	1 812.9	1 874.2	4.6%	10.3%	1 986.1	2 079.5	2 175.1	5.1%	8.6%
Goods and services <sup>1</sup>	1 820.9	1 473.2	1 830.6	1 796.4	-0.5%	10.1%	1 839.1	1 917.1	1 992.2	3.5%	8.0%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	120.1	122.1	127.4	148.7	7.4%	0.8%	166.9	173.0	181.1	6.8%	0.7%
Consultants: Business and	281.4	141.5	209.6	105.9	-27.8%	1.1%	187.6	197.5	204.0	24.4%	0.7%
advisory services											
Infrastructure and planning	29.6	87.2	79.6	174.0	80.4%	0.5%	238.8	245.7	257.0	13.9%	1.0%
services											
Operating leases	457.9	437.4	534.8	499.6	2.9%	2.8%	523.9	547.4	572.5	4.6%	2.3%
Property payments	98.6	117.3	119.1	119.0	6.5%	0.7%	144.3	152.0	159.0	10.1%	0.6%
Travel and subsistence	91.0	153.2	266.7	216.0	33.4%	1.1%	219.8	234.7	241.1	3.7%	1.0%
Interest and rent on land	0.0	0.2	0.0	_	-100.0%	0.0%	_	_	_	0.0%	0.0%
Transfers and subsidies <sup>1</sup>	8 850.3	9 414.3	10 799.4	13 279.4	14.5%	61.6%	15 905.9	16 603.6	14 790.3	3.7%	64.2%
Provinces and municipalities	5 373.7	5 858.3	6 357.1	6 879.2	8.6%	35.6%	7 890.9	7 976.3	7 418.0	2.5%	32.0%
Departmental agencies and	2 382.0	2 375.9	2 612.1	3 276.1	11.2%	15.5%	5 463.0	6 700.1	6 300.9	24.4%	23.0%
accounts											
Foreign governments and	237.5	243.1	250.8	43.2	-43.3%	1.1%	62.5	66.6	82.5	24.0%	0.3%
international organisations											
Public corporations and	809.3	903.0	1 543.7	3 040.0	55.4%	9.2%	2 452.3	1 822.2	948.7	-32.2%	8.8%
private enterprises											
Non-profit institutions	0.8	0.6	1.5	7.9	111.2%	0.0%	1.9	1.9	2.0	-37.0%	0.0%
Households	47.0	33.5	34.2	33.0	-11.1%	0.2%	35.4	36.5	38.2	5.0%	0.2%
Payments for capital assets	2 193.0	2 573.4	3 249.5	4 425.9	26.4%	18.1%	4 343.5	4 559.7	4 797.0	2.7%	19.2%
Buildings and other fixed	2 063.6	2 479.6	3 135.7	4 224.5	27.0%	17.3%	4 162.4	4 371.3	4 599.8	2.9%	18.4%
structures											
Machinery and equipment	91.7	52.5	67.4	133.6	13.4%	0.5%	126.6	133.4	144.4	2.6%	0.6%
Software and other intangible	37.8	41.4	46.4	67.8	21.5%	0.3%	54.6	55.1	52.8	-8.0%	0.2%
assets											
Payments for financial assets	-	0.2	1.0	0.0	0.0%	0.0%	_	_	-	-100.0%	0.0%
Total	14 502.6	15 203.5	17 693.4	21 375.9	13.8%	100.0%	24 074.6	25 159.9	23 754.5	3.6%	100.0%

<sup>1.</sup> Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

# Transfers and subsidies expenditure trends and estimates

Table 41.3 Vote transfers and subsidies trends and estimates

Table 41.5 Vote transfers a						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Adjusted	rate	Total	Mediun	n-term expendi	ture	rate	Total
_	Aud	lited outcome		appropriation	(%)	(%)		estimate		(%)	(%)
R thousand	2020/21	2021/22	2022/23	2023/24	2020/21	- 2023/24	2024/25	2025/26	2026/27	2023/24	- 2026/27
Households											
Social benefits											
Current	11 409	12 518	12 666	5 971	-19.4%	0.1%	6 741	6 677	6 988	5.4%	-
Employee social benefits	11 409	12 518	12 666	5 971	-19.4%	0.1%	6 741	6 677	6 988	5.4%	-
Other transfers to households											
Current	35 592	21 002	21 521	27 040	-8.8%	0.2%	28 679	29 868	31 236	4.9%	0.2%
Bursaries for non-employees	30 596	21 002	21 521	27 040	-4.0%	0.2%	28 679	29 868	31 236	4.9%	0.2%
Other transfers to households	4 996	_	_	_	-100.0%	-	-	_	-	-	_
Departmental agencies and											
accounts											
Departmental agencies (non-business	s entities)										
Current	207 002	303 885	294 502	289 814	11.9%	2.6%	240 943	253 533	265 692	-2.9%	1.7%
Communication	1	2	7	-	-100.0%	-	-		-	_	_
Energy and Water Sector Education	3 086	3 188	3 354	3 429	3.6%	-	4 391	6 383	7 219	28.2%	_
and Training Authority											
Water Trading Entity	203 915	300 695	291 141	286 385	12.0%	2.6%	_	-	-	-100.0%	0.5%
Vaal-Orange Catchment	-	_	_	_	_	-	27 113	28 328	29 624	-	0.1%
Management Agency											
Breede-Olifants Catchment	_	_	_	-	-	-	63 738	66 594	69 645	-	0.3%
Management Agency											
Pongola-Umzimkulu Catchment	-	-	_	-	_	-	21 558	22 524	23 556	-	0.1%
Management Agency											
Mzimvubu-Tsitsikamma Catchment	-	_	_	-	_	_	21 558	22 524	23 556	-	0.1%
Management Agency											
Limpopo-Olifants Catchment	-	-	_	-	_	-	30 279	31 635	33 085	-	0.2%
Management Agency											
Inkomati-Usuthu Catchment	-	-	_	-	_	-	72 306	75 545	79 007	-	0.4%
Management Agency											
Capital	2 175 045	2 071 970	2 317 638	2 986 276	11.1%	22.6%	5 222 015	6 446 578	6 035 180	26.4%	34.2%
Water Trading Entity	2 175 045	2 071 970	2 317 638	2 986 276	11.1%	22.6%	5 222 015	6 446 578	6 035 180	26.4%	34.2%

Table 41.3 Vote transfers and subsidies trends and estimates (continued)

					,	Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Adjusted	rate	Total	Mediu	m-term expend	iture	rate	Total
	Διι	dited outcome	,	appropriation	(%)	(%)	Wicaiai	estimate	ituic	(%)	(%)
R thousand	2020/21	2021/22	2022/23	2023/24		- 2023/24	2024/25	2025/26	2026/27		- 2026/27
Provinces and municipalities				2020,21						2020,21	
Municipal bank accounts											
Current	533	472	460	729	11.0%	_	804	825	816	3.8%	_
Vehicle licences	533	472	460	729	11.0%	_	804	825	816	3.8%	_
Capital	5 373 162	5 857 802	6 356 687	6 878 489	8.6%	57.8%	7 890 056	7 975 491	7 417 156	2.5%	49.8%
Regional bulk infrastructure grant	2 005 605	2 237 370	2 655 668	3 258 828	17.6%	24.0%	3 852 383	3 756 930	3 005 325	-2.7%	22.9%
Water services infrastructure grant	3 367 557	3 620 432	3 701 019	3 619 661	2.4%	33.8%	4 037 673	4 218 561	4 411 831	6.8%	26.9%
Foreign governments and internation	nal										
organisations											
Current	237 458	243 116	250 754	43 230	-43.3%	1.8%	62 523	66 572	82 497	24.0%	0.4%
Orange-Senqu River Commission	3 258	1 404	1 526	1 550	-21.9%	-	1 550	1 619	1 693	3.0%	-
African Ministers' Council on Water	200	148	-	200	_	_	200	209	219	3.1%	_
Limpopo Watercourse Commission	907	790	950	1 070	5.7%	-	1 196	1 250	1 307	6.9%	-
Komati Basin Water Authority	233 093	240 774	248 278	40 410	-44.2%	1.8%	55 977	59 894	75 678	23.3%	0.4%
Incomati and Maputo Watercourse	_	_	-	_	_	_	3 600	3 600	3 600	-	_
Commission											
Non-profit institutions											
Current	834	577	1 485	7 856	111.2%	-	1 850	1 883	1 961	-37.0%	-
Strategic Water Partners Network	500	500	500	2 497	70.9%	-	731	598	625	-37.0%	-
South African Youth Water Prize	-	-	469	19	-	-	20	21	22	5.0%	-
Various institutions: 2020 vision for	334	77	516	5 340	151.9%	-	1 099	1 264	1 314	-37.3%	-
water education programme											
Public corporations and private enter	•										
Other transfers to public corporation	IS										
Current			130 000	7 000	-	0.3%				-100.0%	-
Magalies Water Board	_	-	21 200	2 000	_	0.1%	-	-	-	-100.0%	-
Bloem Water Board	_	-	108 800	_	_	0.3%	-	_	-		-
Vaal Central Water Board				5 000		-				-100.0%	-
Capital	809 312	902 969	1 413 686	3 032 960	55.3%	14.5%	2 452 278	1 822 177	948 738	-32.1%	13.6%
Magalies Water Board	98 000	103 390	109 284	1 780 000	162.9%	4.9%	1 431 194	1 165 000	_	-100.0%	7.2%
uMngeni-uThukela Water Board	440 006	662 858	738 673	269 000	-15.1%	5.0%	315 000	151 468	158 436	-16.2%	1.5%
Sedibeng Water Board	271 306	136 721	143 729	_	-100.0%	1.3%	_	_	-	-	_
Lepelle Water Board	_	-	422 000	633 000	_	2.5%	317 000			-100.0%	1.6%
Vaal Central Water Board				350 960		0.8%	389 084	505 709	790 302	31.1%	3.4%
Total	8 850 347	9 414 311	10 799 399	13 279 365	14.5%	100.0%	15 905 889	16 603 604	14 790 264	3.7%	100.0%

Table 41.4 Vote personnel numbers and cost by salary level and programme<sup>1</sup>

Programmes

1. Administration
2. Water Resources Management

۷.	vvatei	nesources ivialiagemen
2	Water	Services Management

5. Water Service	co ividilage	inciic																	
	Number	r of posts																	
	estima	ated for																	
	31 Mar	ch 2024			Nui	mber and	cost <sup>2</sup> of p	ersoni	nel posts	filled/pla	nned f	or on fun	ded estab	lishme	ent				
		Number							 										Average:
		of posts							ĺ									Average	Salary
	Normala	•							l									Average	•
	Number	additional							l									growth	level/
	of	to the							l									rate	Total
	funded	establish-		Actual			sed estim	ate			Medi	um-term		ure est				(%)	(%)
	posts	ment		2022/23			2023/24			2024/25			2025/26			2026/27		2023/24	- 2026/27
					Unit			Unit	1		Unit			Unit			Unit		
Water and San	itation		Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary level	5 066	614	3 080	1 812.9	0.6	3 086	1 874.2	0.6	3 324	1 986.1	0.6	3 445	2 079.5	0.6	3 597	2 175.1	0.6	5.2%	100.0%
1-6	1 635	130	1 010	264.9	0.3	1 029	301.9	0.3	1 140	332.6	0.3	1 157	336.6	0.3	1 198	347.5	0.3	5.2%	33.6%
7 – 10	2 265	315	1 279	734.7	0.6	1 236	715.5	0.6	1 343	778.2	0.6	1 401	819.8	0.6	1 478	874.0	0.6	6.1%	40.6%
11 – 12	972	161	618	594.1	1.0	650	639.4	1.0	670	657.9	1.0	709	696.5	1.0	743	726.9	1.0	4.6%	20.6%
13 – 16	191	8	170	212.8	1.3	168	211.0	1.3	168	211.0	1.3	175	220.3	1.3	175	220.3	1.3	1.4%	5.1%
Other	3	_	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	0.0%	0.1%
Programme	5 066	614	3 080	1 812.9	0.6	3 086	1 874.2	0.6	3 324	1 986.1	0.6	3 445	2 079.5	0.6	3 597	2 175.1	0.6	5.2%	100.0%
Programme 1	2 309	325	1 553	849.9	0.5	1 587	884.7	0.6	1 669	930.8	0.6	1 730	974.5	0.6	1 794	1 019.4	0.6	4.2%	50.4%
Programme 2	1 736	176	1 000	593.2	0.6	976	630.6	0.6	1 112	686.9	0.6	1 150	719.2	0.6	1 211	752.2	0.6	7.5%	33.1%
Programme 3	1 021	113	527	369.7	0.7	523	358.9	0.7	543	368.4	0.7	565	385.8	0.7	592	403.4	0.7	4.2%	16.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Departmental receipts

Table 41.5 Departmental receipts by economic classification

Table 41:5 Departmental re							Average:					Average:
						Average	Receipt				Average	Receipt
						growth	item/				growth	item/
				A diata d	Davisasi	•						
			_	Adjusted	Revised	rate	Total	50 - di			rate	Total
-		ited outcom		estimate	estimate	(%)	(%)		rm receipts		(%)	(%)
R thousand	2020/21	2021/22	2022/23	2023	•		- 2023/24	2024/25	2025/26	2026/27		2026/27
Departmental receipts	22 781	5 774	26 699	6 686	6 686	-33.5%	100.0%	7 259	7 590	7 690	4.8%	100.0%
Sales of goods and services	1 757	1 726	1 690	2 028	2 028	4.9%	11.6%	2 268	2 488	2 687	9.8%	32.4%
produced by department	724	CEO.	500	504	504	6.20/	4 20/	000	0.57	040	4.4.00/	40.00/
Sales by market establishments of which:	731	650	598	601	601	-6.3%	4.2%	808	857	910	14.8%	10.9%
Market establishment: Rental	511	470	389	300	300	-16.3%	2.7%	550	570	600	26.0%	6.9%
dwelling												
Market establishment: Non- residential building	-	132	-	200	200	-	0.5%	250	280	300	14.5%	3.5%
Market establishment: Rental	220	48	209	101	101	-22.9%	0.9%	8	7	10	-53.7%	0.4%
parking												
Administrative fees	65	55	59	55	55	-5.4%	0.4%	58	68	73	9.9%	0.9%
of which:												
Services rendered: Transport fees	62	55	55	50	50	-6.9%	0.4%	50	60	65	9.1%	0.8%
Sales: Maps	2	_	_	_	_	-100.0%	_	3	5	5	_	-
Replacement of security cards	1	_	4	5	5	71.0%	_	5	3	3	-15.7%	0.1%
Other sales	961	1 021	1 033	1 372	1 372	12.6%	7.1%	1 402	1 563	1 704	7.5%	20.7%
of which:												
Rental capital assets	93	100	100	92	92	-0.4%	0.6%	125	170	200	29.5%	2.0%
Sales: Departmental publications	4	2	6	5	5	7.7%	_	2	3	4	-7.2%	_
and production												
Services rendered: Commission on	805	798	828	1 000	1 000	7.5%	5.5%	1 000	1 100	1 200	6.3%	14.7%
insurance and garnishee												
Sales: Meals and refreshments	59	35	70	150	150	36.5%	0.5%	125	130	135	-3.5%	1.8%
Services rendered: Boarding service	-	86	29	125	125	-	0.4%	150	160	165	9.7%	2.1%
Sales of scrap, waste, arms and	1	8	14	88	88	344.8%	0.2%	1	2	3	-67.6%	0.3%
other used current goods												
of which:												
Sales: Scrap	1	8	14	85	85	339.7%	0.2%	1	2	3	-67.2%	0.3%
Sales: Wastepaper	-	-	-	3	3	-	_	_	_	-	-100.0%	-
Fines, penalties and forfeits	_	_	3 270	100	100	_	5.4%	_	_	-	-100.0%	0.3%
Interest, dividends and rent on	1 056	126	1 146	1 170	1 170	3.5%	5.6%	1 190	1 200	1 200	0.8%	16.3%
land												
Interest	1 056	126	1 146	1 170	1 170	3.5%	5.6%	1 190	1 200	1 200	0.8%	16.3%
Sales of capital assets	35	242	162	-	-	-100.0%	0.7%	600	600	600	-	6.2%
Transactions in financial assets and	19 932	3 672	20 417	3 300	3 300	-45.1%	76.4%	3 200	3 300	3 200	-1.0%	44.5%
liabilities												
Total	22 781	5 774	26 699	6 686	6 686	-33.5%	100.0%	7 259	7 590	7 690	4.8%	100.0%

# **Programme 1: Administration**

### Programme purpose

Provide strategic leadership, management and support services to the department. Develop and promote international relations on water resources with neighbouring countries.

## **Objective**

Facilitate cooperation by implementing and evaluating the approved African and global/international relations plan annually, in support of the national water and sanitation agenda.

## **Subprogrammes**

- · Ministry provides administrative support to the minister, the deputy minister and their support staff, and makes provision for their salaries.
- Departmental Management provides policy and strategic direction for water and sanitation management. This includes enterprise-wide support services comprising administrative support to the director-general, corporate planning, monitoring, evaluation, and the provision of salaries and operational budgets for the department's regional office heads.
- Corporate Services provides enterprise-wide support comprising human resources, legal services, communications, the learning and development academy, and transformation policy and coordination.

- Financial Management ensures the efficient management of daily financial operations, processes and systems.
- Office Accommodation makes payments for rental charges on all leased office space occupied by the department, and for municipal services such as electricity, water, and sewage and waste removal.
- Provincial and International Coordination provides for the coordination of international relations on water and sanitation with neighbouring countries, and the provision of salaries and operational budgets for the department's regional office heads.

## **Expenditure trends and estimates**

Table 41.6 Administration expenditure trends and estimates by subprogramme and economic classification

Table 41.6 Administration exp	enuiture t	renus an	u estiilie	ites by subpi	ogranni		JOHOHHIC CIA	issilication			
Subprogramme					Average growth	Average: Expen- diture/				Average growth	Average: Expen- diture/
	۵			Adjusted	rate (%)	Total	Mediun	n-term expen	diture	rate (%)	Total
R million	2020/21	ited outcon	2022/23	appropriation 2023/24		(%) - 2023/24	2024/25	estimate 2025/26	2026/27		(%) - 2026/27
Ministry	43.7	63.8	59.8	52.4	6.2%	3.0%	49.3	51.7	54.1	1.1%	2.3%
Departmental Management	138.4	124.7	142.5	154.2	3.7%	7.6%	171.1	183.9	192.0	7.6%	7.8%
Corporate Services	634.3	717.9	815.9	921.4	13.3%	41.8%	957.9	1 003.9	1 045.0	4.3%	43.9%
Financial Management	245.5	237.8	255.8	283.8	5.0%	13.8%	318.9	328.9	336.6	5.9%	14.2%
Office Accommodation	503.2	490.2	587.8	556.4	3.4%	28.9%	582.2	609.1	637.0	4.6%	26.6%
Provincial and International	81.0	82.1	95.5	101.9	8.0%	4.9%	114.9	122.1	127.4	7.7%	5.2%
Coordination	01.0	02.1	33.3	101.5	0.070	4.570	114.5	122.1	127.4	7.770	3.270
Total	1 646.0	1 716.5	1 957.3	2 070.1	7.9%	100.0%	2 194.3	2 299.7	2 392.1	4.9%	100.0%
Change to 2023	1040.0	1710.5	1 337.3		7.570	100.070	72.7	89.6	80.7	4.570	100.070
Budget estimate							72.7	89.0	80.7		
Economic classification											
Current payments	1 547.8	1 623.7	1 849.6	1 896.7	7.0%	93.6%	2 071.5	2 170.7	2 259.7	6.0%	93.8%
Compensation of employees	765.1	791.5	849.9	884.7	5.0%	44.5%	930.8	974.5	1 019.4	4.8%	42.5%
Goods and services	782.7	832.1	999.7	1 012.0	8.9%	49.1%	1 140.7	1 196.2	1 240.3	7.0%	51.2%
of which:	, 52.,	302.1	200.7	2 022.0	3.570	-				,,,	
Audit costs: External	24.1	37.0	35.7	50.7	28.1%	2.0%	68.0	63.9	59.2	5.3%	2.7%
Computer services	66.9	70.4	75.0	101.9	15.1%	4.3%	131.1	134.9	140.4	11.3%	5.7%
Consultants: Business and advisory	46.7	31.7	3.1	15.9	-30.2%	1.3%	39.2	41.3	41.1	37.3%	1.5%
services		01.7	0.1	20.5	50,2,0	2.070	03.2	.2.0	72.2	37.370	2.570
Operating leases	457.9	437.4	534.8	499.1	2.9%	26.1%	522.5	545.9	570.9	4.6%	23.9%
Property payments	78.7	95.0	103.3	114.5	13.3%	5.3%	129.6	135.6	141.9	7.4%	5.8%
Travel and subsistence	31.5	47.5	90.2	71.5	31.5%	3.3%	74.3	92.9	96.6	10.5%	3.7%
Interest and rent on land	0.0	0.0	0.0	71.5	-100.0%	3.370	74.5	J2.J	50.0	10.570	3.770
Transfers and subsidies	48.3	31.7	33.7	38.2	-7.5%	2.1%	14.4	16.1	17.3	-23.3%	1.0%
Provinces and municipalities	0.0	0.0	0.0	0.1	152.0%	2.170	0.1	0.1	0.1	4.0%	1.070
Departmental agencies and accounts	3.1	3.2	3.4	3.4	3.6%	0.2%	4.4	6.4	7.2	28.2%	0.2%
Foreign governments and	4.4	2.3	2.5	2.8	-13.6%	0.2%	6.5	6.7	6.8	34.2%	0.2%
international organisations	4.4	2.3	2.5	2.0	-13.0%	0.270	0.5	0.7	0.0	34.270	0.5%
Non-profit institutions	0.5	0.5	0.5	2.5	70.9%	0.1%	0.7	0.6	0.6	-37.0%	
Households	40.4	25.7	27.4	29.4	-10.0%	1.7%	2.6	2.4	2.5	-56.1%	0.4%
	49.9	61.1	73.4	135.2	39.4%	4.3%	108.4	112.8	115.2	-50.1% - <b>5.2%</b>	5.3%
Payments for capital assets			27.1								2.7%
Machinery and equipment	12.1	19.7		68.5	78.0%	1.7%	54.8	57.8	62.4	-3.1%	
Software and other intangible assets	37.8	41.4	46.4	66.6	20.9%	2.6%	53.6	55.1	52.8	-7.5%	2.5%
Payments for financial assets		0.0	0.5	-		-				-	-
Total	1 646.0	1 716.5	1 957.3	2 070.1	7.9%	100.0%	2 194.3	2 299.7	2 392.1	4.9%	100.0%
Proportion of total programme expenditure to vote expenditure	11.3%	11.3%	11.1%	9.7%	-	_	9.1%	9.1%	10.1%	_	_
Details of transfers and subsidies											
Households										Ī	1
Social benefits	4.0	4.7		2.4	20.00/	0.30/	2.0	2.4	2.5	4.00/	0.40/
Current	4.8	4.7	5.9	2.4	-20.9%	0.2%	2.6	2.4	2.5	1.8%	0.1%
Employee social benefits	4.8	4.7	5.9	2.4	-20.9%	0.2%	2.6	2.4	2.5	1.8%	0.1%
Other transfers to households											
Current	35.6	21.0	21.5	27.0	-8.8%	1.4%	_	_	-	-100.0%	0.3%
Bursaries for non-employees	30.6	21.0	21.5	27.0	-4.0%	1.4%	_	_	-	-100.0%	0.3%
Other transfers to households	5.0		_	_	-100.0%	0.1%	_		_	-	-
Departmental agencies and accounts											
Departmental agencies (non-business	-										
Current	3.1	3.2	3.4	3.4	3.6%	0.2%	4.4	6.4	7.2	28.2%	0.2%
Energy and Water Sector Education	3.1	3.2	3.4	3.4	3.6%	0.2%	4.4	6.4	7.2	28.2%	0.2%
and Training Authority											
Provinces and municipalities		-	-						-		
Municipal bank accounts											
Current	0.0	0.0	0.0	0.1	152.0%	-	0.1	0.1	0.1	4.0%	_
Vehicle licences	0.0	0.0	0.0	0.1	152.0%	-	0.1	0.1	0.1	4.0%	_

Table 41.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

D . 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1 .									•	•	
Details of transfers and subsidies						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Adjusted	rate	Total	Mediun	n-term expend	diture	rate	Total
	Audi	ted outcon	ne	appropriation	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	- 2023/24	2024/25	2025/26	2026/27	2023/24	- 2026/27
Foreign governments and											
international organisations											
Current	4.4	2.3	2.5	2.8	-13.6%	0.2%	6.5	6.7	6.8	34.2%	0.3%
Orange-Senqu River Commission	3.3	1.4	1.5	1.6	-21.9%	0.1%	1.6	1.6	1.7	3.0%	0.1%
African Ministers' Council on Water	0.2	0.1	_	0.2	-	_	0.2	0.2	0.2	3.1%	-
Limpopo Watercourse Commission	0.9	0.8	1.0	1.1	5.7%	0.1%	1.2	1.3	1.3	6.9%	0.1%
Incomati and Maputo Watercourse	_	-	-	_	-	_	3.6	3.6	3.6	-	0.1%
Commission											
Non-profit institutions											
Current	0.5	0.5	0.5	2.5	70.9%	0.1%	0.7	0.6	0.6	-37.0%	_
Strategic Water Partners Network	0.5	0.5	0.5	2.5	70.9%	0.1%	0.7	0.6	0.6	-37.0%	-

Table 41.7 Administration personnel numbers and cost by salary level<sup>1</sup>

	estima	r of posts ited for																	
	31 Mar	ch 2024			Nur	nber and c	ost <sup>2</sup> of p	ersoni	nel posts fi	lled/pla	nned f	or on fund	ed estak	lishme	ent				
		Number																	Average:
		of posts																Average	Salary
	Number	additional																growth	level/
	of	to the																rate	Total
	funded	establish-	Α	ctual		Revise	ed estim	ate			Medi	um-term e	xpendit	ure est	imate			(%)	(%)
	posts	ment	20	22/23		202	23/24		20	24/25		20	25/26		20	26/27		2023/24	2026/27
					Unit			Unit			Unit			Unit			Unit		
Administration	1		Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary level	2 309	325	1 553	849.9	0.5	1 587	884.7	0.6	1 669	930.8	0.6	1 730	974.5	0.6	1 794	1 019.4	0.6	4.2%	100.0%
1-6	851	46	534	140.5	0.3	600	179.0	0.3	624	186.5	0.3	629	187.6	0.3	639	189.7	0.3	2.1%	36.8%
7 – 10	1 064	174	694	382.7	0.6	666	378.7	0.6	708	402.5	0.6	744	427.9	0.6	773	449.3	0.6	5.1%	42.6%
11 – 12	291	100	236	211.8	0.9	236	217.1	0.9	252	232.0	0.9	272	249.1	0.9	297	270.6	0.9	8.0%	15.6%
13 – 16	100	5	86	108.6	1.3	82	103.5	1.3	82	103.5	1.3	82	103.5	1.3	82	103.5	1.3	-	4.8%
Other	3	-	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	-	0.2%

<sup>1.</sup> Data has been provided by the department and may not necessarily reconcile with official government personnel data.

## **Programme 2: Water Resources Management**

## Programme purpose

Ensure that South Africa's water resources are protected, used, developed, conserved, managed, controlled and planned in an integrated and sustainable manner.

#### **Objectives**

- Effectively manage water demand and supply on an ongoing basis by:
  - maintaining 6 water information systems
  - updating climate change risk and vulnerability assessments.
- Ensure the effective and sustainable management of water resources by distributing and monitoring funds transferred to the Water Trading Entity for the design, construction, commissioning and rehabilitation of bulk raw water infrastructure, including dam safety rehabilitation, on an ongoing basis.
- Improve the efficiency and effectiveness of the management of water resources by establishing 6 catchment management agencies by March 2025.
- Ensure the equitable allocation of water resources for social and economic development by processing 80 per cent of applications to authorise water use within 90 working days on an ongoing basis.
- Protect and restore ecological infrastructure by:
  - implementing monitoring programmes for the quality of drinking water, wastewater and mine water on an ongoing basis
  - implementing the waste discharge charge system by March 2025.

- Ensure the protection of water resources by coordinating and monitoring compliance with standards, licence conditions and regulations across all sectors on an ongoing basis.
- Ensure the effective enforcement of compliance with water legislation by monitoring water use, conducting investigations and providing legal support in cases of unlawful water use on an ongoing basis.

### Subprogrammes

- Water Resources Management Support provides strategic leadership, management and support services to the programme and makes provisions for associated salaries.
- Integrated Water Resources Planning develops comprehensive plans for the availability of adequate water resources to guide infrastructure development, systems and services management in the water sector.
- Water Ecosystems Management develops and implements measures to protect water resources by determining measures to manage water resources and developing guidelines and protocols for pollution control and rehabilitation.
- Water Resources Information and Management ensures the development and maintenance of data and information management systems to enable informed decisions in the water sector.
- Water Resources Infrastructure Management develops, rehabilitates and refurbishes bulk raw water resources infrastructure to meet South Africa's socioeconomic and environmental needs.
- Water Resources Policy and Strategy develops, monitors and reviews management policies and procedures for water resources.
- Water Resources Regulation develops, implements, monitors and reviews regulations on water resources, particularly the regulation of raw water pricing, the authorisation of water use, compliance monitoring and enforcement, dam safety, resource protection and waste.
- Water Resources Institutional Oversight is responsible for the institutional governance and oversight of all water resources institutions, and facilitates their establishment and development.

### **Expenditure trends and estimates**

Table 41.8 Water Resources Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme		•				Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Adjusted	rate	Total	Mediun	n-term expend	diture	rate	Total
	Aud	ited outco	me	appropriation	(%)	(%)		estimate .		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	- 2023/24	2024/25	2025/26	2026/27	2023/24	- 2026/27
Water Resources Management Support	6.1	5.4	6.3	5.7	-2.3%	0.2%	4.2	4.7	4.9	-4.9%	0.1%
Integrated Water Resources Planning	62.1	74.8	69.5	78.9	8.3%	1.9%	134.6	140.6	147.0	23.0%	1.9%
Water Ecosystems Management	38.9	51.7	69.8	62.8	17.3%	1.5%	75.5	79.0	82.6	9.6%	1.1%
Water Resources Information and	423.4	506.0	535.6	560.3	9.8%	13.7%	593.0	627.1	653.3	5.3%	9.2%
Management											
Water Resources Infrastructure	2 612.1	2 613.4	2 857.1	3 313.1	8.2%	77.1%	5 514.5	6 753.6	6 369.3	24.3%	83.1%
Management											
Water Resources Policy and Strategy	10.1	2.3	2.6	9.5	-2.1%	0.2%	9.4	10.9	11.4	6.4%	0.2%
Water Resources Regulation	-	197.7	201.8	228.5	_	4.2%	242.8	251.3	262.1	4.7%	3.7%
Water Resources Institutional Oversight	46.2	48.4	38.6	44.5	-1.3%	1.2%	45.8	48.3	50.4	4.3%	0.7%
Total	3 199.0	3 499.9	3 781.2	4 303.2	10.4%	100.0%	6 619.9	7 915.4	7 581.2	20.8%	100.0%
Change to 2023				-			991.7	265.7	(954.0)		
Budget estimate											
Economic classification											
Current payments	535.8	825.7	868.4	923.8	19.9%	21.3%	988.0	1 039.9	1 081.8	5.4%	15.3%
Compensation of employees	421.5	611.7	593.2	630.6	14.4%	15.3%	686.9	719.2	752.2	6.1%	10.6%
Goods and services	114.3	214.0	275.2	293.2	36.9%	6.1%	301.2	320.7	329.6	4.0%	4.7%
of which:						-					-
Communication	4.9	7.3	5.3	7.4	14.8%	0.2%	7.4	11.4	11.9	17.2%	0.1%
Computer services	31.9	39.9	39.7	30.7	-1.2%	1.0%	22.4	24.2	26.0	-5.4%	0.4%
Consultants: Business and advisory services	10.2	42.4	50.0	55.9	76.4%	1.1%	82.4	89.7	93.0	18.5%	1.2%
Infrastructure and planning services	13.9	25.3	33.4	38.5	40.5%	0.8%	52.8	55.6	58.1	14.7%	0.8%
Consumable supplies	7.8	8.7	15.9	27.9	52.8%	0.4%	18.3	13.3	15.1	-18.6%	0.3%
Travel and subsistence	30.0	70.8	106.8	86.0	42.0%	2.0%	73.8	75.6	72.0	-5.7%	1.2%
Transfers and subsidies	2 615.6	2 619.3	2 860.8	3 315.8	8.2%	77.2%	5 546.2	6 786.5	6 403.7	24.5%	83.5%
Provinces and municipalities	0.5	0.5	0.5	0.6	6.3%	-	0.7	0.7	0.7	3.8%	-
Departmental agencies and accounts	2 379.0	2 372.7	2 608.8	3 272.7	11.2%	71.9%	5 458.6	6 693.7	6 293.7	24.4%	82.2%
Foreign governments and international	233.1	240.8	248.3	40.4	-44.2%	5.2%	56.0	59.9	75.7	23.3%	0.9%
organisations											
Households	3.0	5.4	3.3	2.1	-11.9%	0.1%	31.0	32.2	33.6	152.8%	0.4%

Table 41.8 Water Resources Management expenditure trends and estimates by subprogramme and economic classification (continued)

(continued)				1						,	
Economic classification	Aud	ited outco	ome	Adjusted appropriation	Average growth rate (%)	Average: Expen- diture/ Total (%)	Medium	ı-term expenc estimate	liture	Average growth rate (%)	Average: Expen- diture/ Total (%)
R million		2021/22		2023/24		- 2023/24	2024/25	2025/26	2026/27		- 2026/27
Payments for capital assets	47.6	54.7	51.8	63.6	10.1%	1.5%	85.7	89.1	95.7	14.6%	1.3%
Buildings and other fixed structures	34.8	29.4	21.6	9.8	-34.4%	0.6%	24.7	25.8	27.0	40.0%	0.3%
Machinery and equipment	12.7	25.3	30.1	52.6	60.4%	0.8%	60.0	63.2	68.7	9.3%	0.9%
Software and other intangible assets	_	-	0.1	1.2	_	_	1.0	_	-	-100.0%	_
Payments for financial assets	_	0.1	0.3	0.0	-	-	-	_	_	-100.0%	-
Total	3 199.0	3 499.9	3 781.2	4 303.2	10.4%	100.0%	6 619.9	7 915.4	7 581.2	20.8%	100.0%
Proportion of total programme	22.1%	23.0%	21.4%	20.1%	-	-	27.5%	31.5%	31.9%	_	-
expenditure to vote expenditure											
Details of transfers and subsidies											
Households Social benefits											
Current	3.0	5.4	3.3	2.1	-11.9%	0.1%	2.3	2.3	2.4	4.8%	
Employee social benefits	3.0	5.4	3.3	2.1	-11.9%	0.1%	2.3	2.3	2.4	4.8%	_
Other transfers to households	3.0	3.4	3.3	2.1	-11.5%	0.1/0	2.3	2.3	2.4	4.0%	_
Current	_	_	_	_	_	_	28.7	29.9	31.2	_	0.3%
Bursaries for non-employees	_			_		_	28.7	29.9	31.2	_	0.3%
Departmental agencies and accounts				_			20.7	23.3	31.2		0.370
Departmental agencies (non-business entiti	ias)										
Current	203.9	300.7	291.1	286.4	12.0%	7.3%	236.6	247.2	258.5	-3.4%	3.9%
Communication	0.0	0.0	0.0		-100.0%	-				-	-
Water Trading Entity	203.9	300.7	291.1	286.4	12.0%	7.3%	_	_	_	-100.0%	1.1%
Vaal-Orange Catchment Management	_	-	_	_	-	-	27.1	28.3	29.6	-	0.3%
Agency											
Breede-Olifants Catchment Management	_	_	_	_	_	_	63.7	66.6	69.6	_	0.8%
Agency											
Pongola-Umzimkulu Catchment	_	_	-	_	_	_	21.6	22.5	23.6	_	0.3%
Management Agency											
Mzimvubu-Tsitsikamma Catchment	-	_	_	-	-	-	21.6	22.5	23.6	-	0.3%
Management Agency											
Limpopo-Olifants Catchment Management	-	-	-	-	-	-	30.3	31.6	33.1	_	0.4%
Agency											
Inkomati-Usuthu Catchment Management	-	-	-	-	-	-	72.3	75.5	79.0	_	0.9%
Agency											
Capital	2 175.0	2 072.0	2 317.6	2 986.3	11.1%	64.6%	5 222.0	6 446.6	6 035.2	26.4%	78.3%
Water Trading Entity	2 175.0	2 072.0	2 317.6	2 986.3	11.1%	64.6%	5 222.0	6 446.6	6 035.2	26.4%	78.3%
Provinces and municipalities											
Municipal bank accounts											
Current	0.5	0.5	0.5	0.6	6.3%	_	0.7	0.7	0.7	3.8%	-
Vehicle licences	0.5	0.5	0.5	0.6	6.3%	-	0.7	0.7	0.7	3.8%	_
Foreign governments and											
international organisations	222.4	240.0	240.2	40.4	44.30/	F 364	F.C. 0	F0.0	75 -	22.204	0.004
Current  Kamati Basin Watar Authority	233.1	240.8	248.3	40.4	-44.2%	5.2%	56.0	59.9	75.7	23.3%	0.9%
Komati Basin Water Authority	233.1	240.8	248.3	40.4	-44.2%	5.2%	56.0	59.9	75.7	23.3%	0.9%

Table 41.9 Water Resources Management personnel numbers and cost by salary level<sup>1</sup>

		r of posts ated for																	
		ch 2024			Nico	nber and c	oct <sup>2</sup> of n	orcon	aal nacts fi	llod/pla	nnad f	or on fund	nd actab	lichma	nt				
	31 IVIAI				ivui	nber and c	ost or p	ersoni	iei posts ii	iieu/pia	illeu i	or on luna	eu estab	HISHITE	ent				
		Number																	Average:
		of posts																Average	Salary
	Number	additional																growth	level/
	of	to the																rate	Total
	funded	establish-	A	ctual		Revise	ed estim	ate			Medi	um-term e	xpendit	ure est	imate			(%)	(%)
	posts	ment	20:	22/23		20:	23/24		20	24/25		20	25/26		202	26/27		2023/24	- 2026/27
					Unit			Unit			Unit			Unit			Unit		
Water Resource	es Manage	ement	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary level	1 736	176	1 000	593.2	0.6	976	630.6	0.6	1 112	686.9	0.6	1 150	719.2	0.6	1 211	752.2	0.6	7.5%	100.0%
1-6	534	45	354	90.7	0.3	309	85.8	0.3	388	106.8	0.3	393	108.1	0.3	415	114.1	0.3	10.3%	33.8%
7 – 10	741	83	355	205.5	0.6	320	182.7	0.6	373	214.4	0.6	391	228.2	0.6	430	255.2	0.6	10.4%	34.0%
11 – 12	415	45	252	248.3	1.0	304	307.6	1.0	308	311.2	1.0	323	328.5	1.0	323	328.5	1.0	2.0%	28.3%
13 – 16	46	3	39	48.7	1.2	43	54.4	1.3	43	54.4	1.3	43	54.4	1.3	43	54.4	1.3	-	3.9%

<sup>1.</sup> Data has been provided by the department and may not necessarily reconcile with official government personnel data.

<sup>2.</sup> Rand million.

## **Programme 3: Water Services Management**

## Programme purpose

Develop, rehabilitate and refurbish water services infrastructure to meet the socioeconomic and environmental needs of South Africa.

## **Objectives**

- Enhance the efficiency of water use and the management of water quality by assessing 8 large water systems for water losses annually.
- Ensure adequate water availability through the development and management of infrastructure for water resources, and enhance the provision of sustainable and reliable water supply and sanitation by:
  - implementing 44 large regional bulk infrastructure projects over the medium term
  - supporting 44 district municipalities with developing water and sanitation reliability plans over the medium term
  - assessing annual municipal strategic self-assessments across all water services authorities on an ongoing
  - transferring funds and monitoring the performance of municipalities that receive funds through the regional bulk infrastructure grant and water services infrastructure grant in terms of the annual Division of Revenue Act.

## Subprogrammes

- Water Services Management Support provides strategic leadership, management and support services to the programme and makes provision for associated salaries.
- Water Services and Local Management develops comprehensive plans that guide water and sanitation services and management across the value chain.
- Regional Bulk Infrastructure Grant provides for the development of new infrastructure; the refurbishment, upgrading and replacement of ageing infrastructure; and the servicing of extensive areas across municipal boundaries.
- Water Services Regulation develops, implements, monitors and reviews water resource regulations, particularly the compliance of water services authorities with water supply regulations.
- Water Services Policy and Strategy develops and reviews water services policies, procedures, norms and standards, and monitors their implementation.
- Water Services Infrastructure Grant provides for the construction of new water and sanitation infrastructure and the rehabilitation of existing infrastructure through the grant transfer of water services schemes to water services institutions.
- Water Services Institutional Oversight is responsible for the institutional governance and oversight of all water services institutions, and facilitates their establishment and development.

# **Expenditure trends and estimates**

Table 41.10 Water Services Management expenditure trends and estimates by subprogramme and economic classification

Table 41.10 Water Services Ma Subprogramme	anagemen	сехренс	inture tre		Average growth	Average: Expen- diture/				Average growth	Average: Expen- diture/
	Audi	ited outcon	ne	Adjusted appropriation	rate (%)	Total (%)	Mediun	n-term expend estimate	diture	rate (%)	Total (%)
R million	2020/21		2022/23	2023/24		- 2023/24	2024/25	2025/26	2026/27		- 2026/27
Water Services Management Support	28.6	27.6	32.7	41.8	13.5%	0.3%	49.2	51.5	54.0	8.9%	0.3%
Water Services and Local	330.3	223.8	359.1	331.6	0.1%	2.7%	374.8	388.5	407.4	7.1%	2.5%
Management											
Regional Bulk Infrastructure Grant	5 124.2	5 444.6	7 005.6	9 677.3	23.6%	58.5%	9 497.9	8 903.8	7 291.8	-9.0%	60.0%
Water Services Regulation	200.3	38.1	42.3	47.7	-38.0%	0.7%	54.6	56.4	59.1	7.4%	0.4%
Water Services Policy and Strategy Water Services Infrastructure Grant	- 3 973.1	12.3 4 233.1	13.5 4 481.0	8.8 4 876.1	7.1%	0.1% 37.7%	9.3 5 250.2	9.7 5 509.5	9.3 5 933.2	2.0% 6.8%	0.1% 36.6%
Water Services Institutional Oversight	1.0	7.6	20.8	19.4	168.7%	0.1%	24.3	25.4	26.6	11.1%	0.2%
Total	9 657.6		11 954.9	15 002.7	15.8%	100.0%	15 260.4	14 944.8	13 781.3	-2.8%	100.0%
Change to 2023				-			(1 169.9)	(1 079.9)	(827.3)		
Budget estimate											
Economic classification				T							
Current payments	1 375.7	766.2	925.5	850.1	-14.8%	8.4%	765.6	786.0	825.8	-1.0%	5.5%
Compensation of employees	451.7	339.0	369.7	358.9	-7.4%	3.3%	368.4	385.8	403.4	4.0%	2.6%
Goods and services of which:	924.0	427.0	555.8	491.2	-19.0%	5.1%	397.3	400.2	422.4	-4.9%	2.9%
Computer services	21.3	11.8	12.7	16.0	-8.9%	0.1%	13.4	14.0	14.6	-3.1%	0.1%
Consultants: Business and advisory	224.5	67.4	156.5	34.1	-46.7%	1.0%	66.0	66.5	69.9	27.0%	0.1%
services		• • • • • • • • • • • • • • • • • • • •				,	-				
Infrastructure and planning services	15.7	61.9	45.6	135.5	104.9%	0.6%	185.9	190.1	198.9	13.6%	1.2%
Consumables: Stationery, printing and	1.7	2.1	2.7	5.6	47.6%	-	6.2	6.7	7.0	7.7%	_
office supplies											
Property payments	16.6	18.9	13.2	1.8	-52.7%	0.1%	11.7	12.3	12.9	94.3%	0.1%
Travel and subsistence	29.5	34.8	69.7	58.5	25.6%	0.4%	71.7	66.2	72.5	7.4%	0.5%
Interest and rent on land	0.0	0.2 <b>6 763.2</b>	7 904.9		-100.0%		10 345.3		9 260 2	- 	CF 29/
Transfers and subsidies Provinces and municipalities	<b>6 186.4</b> 5 373.2	5 857.8	6 356.7	<b>9 925.3</b> 6 878.5	<b>17.1%</b> 8.6%	<b>66.0%</b> 52.5%	7 890.1	<b>9 801.0</b> 7 975.5	<b>8 369.3</b> 7 417.2	<b>-5.5%</b> 2.5%	<b>65.2%</b> 51.1%
Public corporations and private	809.3	903.0	1 543.7	3 040.0	55.4%	13.5%	2 452.3	1 822.2	948.7	-32.2%	14.0%
enterprises	003.5	300.0	23.5.7	3 0 1010	331170	20.070	2 .02.0	1 022.2	3 1017	52.270	211070
Non-profit institutions	0.3	0.1	1.0	5.4	152.2%	_	1.1	1.3	1.3	-37.1%	_
Households	3.6	2.4	3.5	1.5	-24.8%	-	1.8	2.0	2.1	11.2%	-
Payments for capital assets	2 095.5	2 457.6	3 124.3	4 227.2	26.4%	25.5%	4 149.5	4 357.8	4 586.1	2.8%	29.4%
Buildings and other fixed structures	2 028.7	2 450.2	3 114.1	4 214.7	27.6%	25.3%	4 137.7	4 345.4	4 572.8	2.8%	29.3%
Machinery and equipment	66.8	7.4	10.2	12.6	-42.7%	0.2%	11.8	12.4	13.3	2.0%	0.1%
Payments for financial assets	-	0.1	0.3	-	45.00/	400.00/	45.000.4	-	40.704.0	2.00/	400.00/
Total	9 657.6		11 954.9	15 002.7	15.8%	100.0%	15 260.4	14 944.8	13 781.3	-2.8%	100.0%
Proportion of total programme expenditure to vote expenditure	66.6%	65.7%	67.6%	70.2%	_	_	63.4%	59.4%	58.0%	_	_
Details of transfers and subsidies											
Households Social benefits											
Current	3.6	2.4	3.5	1.5	-24.8%	_	1.8	2.0	2.1	11.2%	_
Employee social benefits	3.6	2.4	3.5	1.5	-24.8%	_	1.8	2.0	2.1	11.2%	_
Provinces and municipalities											
Municipal bank accounts											
Capital	5 373.2	5 857.8	6 356.7	6 878.5	8.6%	52.5%	7 890.1	7 975.5	7 417.2	2.5%	51.1%
Regional bulk infrastructure grant	2 005.6	2 237.4	2 655.7	3 258.8	17.6%	21.8%	3 852.4	3 756.9	3 005.3	-2.7%	23.5%
Water services infrastructure grant	3 367.6	3 620.4	3 701.0	3 619.7	2.4%	30.7%	4 037.7	4 218.6	4 411.8	6.8%	27.6%
Non-profit institutions					450.00/					27.40/	
Current South African Vouth Water Prize	0.3	0.1	1.0	5.4	152.2%	_	1.1	1.3	1.3	<b>-37.1%</b> 5.0%	_
South African Youth Water Prize Various institutions: 2020 vision for	0.3	0.1	0.5 0.5	0.0 5.3	151.9%	_	0.0 1.1	0.0 1.3	0.0 1.3	-37.3%	_
water education programme	0.3	0.1	0.5	5.5	131.570		1.1	1.5	1.5	37.370	
Public corporations and private enterp	rises										
Other transfers to public corporations											
Current	-	-	130.0	7.0	_	0.3%	-	-	-	-100.0%	_
Magalies Water Board	_	-	21.2	2.0	-	-	_	_	-	-100.0%	-
Bloem Water Board	-	-	108.8	_	-	0.2%	_	-	-	-	-
Vaal Central Water Board				5.0		-		-		-100.0%	-
Capital	809.3	903.0	1 413.7	3 033.0	55.3%	13.2%	2 452.3	1 822.2	948.7	-32.1%	14.0%
	000	103.4	109.3	1 780.0	162.9%	4.5%	1 431.2	1 165.0	_	-100.0%	7.4%
Magalies Water Board	98.0				15 404	4 50/	245.0	1515	450 4	10 201	
uMngeni-uThukela Water Board	440.0	662.9	738.7	269.0	-15.1%	4.5%	315.0	151.5	158.4	-16.2%	1.5%
					-15.1% -100.0%	4.5% 1.2% 2.3%	315.0 - 317.0	151.5 - -	158.4 -	-16.2% - -100.0%	1.5% - 1.6%

Table 41.11 Water Services Management personnel numbers and cost by salary level<sup>1</sup>

	estima	r of posts ated for rch 2024			Nur	nber and c	ost² of p	ersoni	nel posts fi	lled/pla	nned f	or on fund	ed estab	lishme	ent				
		Number																	Average:
		of posts																Average	Salary
	Number	additional																growth	level/
	of	to the																rate	Total
	funded	establish-	A	ctual		Revise	ed estim	ate			Medi	um-term e	xpendit	ure est	imate			(%)	(%)
	posts	ment	20	22/23		202	23/24		20	24/25		20	25/26		202	26/27		2023/24	2026/27
					Unit			Unit			Unit			Unit			Unit		
Water Services	s Managen	nent	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary level	1 021	113	527	369.7	0.7	523	358.9	0.7	543	368.4	0.7	565	385.8	0.7	592	403.4	0.7	4.2%	100.0%
1-6	250	39	122	33.7	0.3	120	37.0	0.3	128	39.4	0.3	135	40.9	0.3	144	43.7	0.3	6.3%	23.7%
7 – 10	460	58	230	146.6	0.6	250	154.0	0.6	262	161.2	0.6	266	163.7	0.6	275	169.5	0.6	3.2%	47.4%
11 – 12	266	16	130	134.0	1.0	110	114.7	1.0	110	114.7	1.0	114	118.9	1.0	123	127.9	1.0	3.8%	20.6%
13 – 16	45	-	45	55.5	1.2	43	53.1	1.2	43	53.1	1.2	50	62.3	1.2	50	62.3	1.2	5.2%	8.4%

<sup>1.</sup> Data has been provided by the department and may not necessarily reconcile with official government personnel data.

### **Entities**

## **Breede-Olifants Catchment Management Agency**

#### Selected performance indicator

Table 41.12 Breede-Olifants Catchment Management Agency performance indicators by programme/objective/activity and related priority

						Estimated			
			Audit	ed perform	ance	performance	M	ITEF target	ts
Indicator	Programme/Objective/Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of	Water projects	Priority 2:	83.8%	86.5%	97.1%	85%	85%	85%	85%
water		Economic	(351/419)	(416/481)	(465/479)				
registrations		transformation							
finalised per year		and job creation							

#### **Entity overview**

The former Breede-Gouritz Catchment Management Agency was established in 2005 in terms of the National Water Act (1998). In November 2022, the agency's boundary and area of operation was extended to form the Breede-Olifants Catchment Management Agency. The agency is mandated to protect the use of water resources in its area of operation. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations.

Over the medium term, the agency plans to engage with users in the Breede-Olifants water management area as part of its public participation programme, monitor and authorise their water usage, and finalise 85 per cent of user registrations each year.

Total expenditure is expected to increase at an average annual rate of 27.3 per cent, from R87.9 million in 2023/24 to R181.4 million in 2026/27, due to the extension of the agency's operational area to the entire Western Cape. This extension will require additional personnel, which is expected to drive an increase in operational expenses. As a result, spending on compensation of employees is set to increase at average annual rate of 23.8 per cent, from R56.6 million in 2023/24 to R107.4 million in 2026/27. Spending on goods and services is set to increase at an average annual rate of 35.5 per cent, from R29.8 million in 2023/24 to R74 million in 2026/27.

The agency is set to derive 57.6 per cent (R311.1 million) of its revenue over the medium term through water resource management charges, water waste charges and income from a cooperation agreement with the South African National Biodiversity Institute. Over the same period, transfers from the department account for a projected 42.4 per cent (R202.9 million) of total revenue, increasing at an average annual rate of 16.7 per cent, from R45.1 million in 2023/24 to R71.6 million in 2026/27, due to the entity's expanded service area.

## **Programmes/Objectives/Activities**

Table 41.13 Breede-Olifants Catchment Management Agency expenditure trends and estimates by programme/objective/activity

						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediun	n-term expe	nditure	rate	Total
	Au	dited outcon	ne	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Administration	35.9	36.6	45.9	41.0	4.6%	48.7%	82.6	87.5	92.8	31.2%	50.0%
Water projects	27.5	33.2	35.0	37.1	10.6%	40.5%	62.5	66.3	70.3	23.7%	39.6%
Public participation	7.5	8.7	9.3	9.8	9.2%	10.8%	16.3	17.3	18.4	23.4%	10.4%
Total	70.8	78.5	90.2	87.9	7.5%	100.0%	161.5	171.1	181.4	27.3%	100.0%

# Statements of financial performance, cash flow and financial position

Table 41.14 Breede-Olifants Catchment Management Agency statements of financial performance, cash flow and financial position

Statement of financial performance			Sement	Seriey star	Average	Average: Expen- diture/	регтотны	nee, casir i	iow and i	Average growth	Average: Expen-
				Revised	growth rate	Total	Medium	n-term expend	diture	rate	diture/ Total
		Audited out	come	estimate	(%)	(%)	Wicaian	estimate	artur C	(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -		2024/25	2025/26	2026/27	2023/24 -	
Revenue	•	<u> </u>		·	<u> </u>	·	•	•		•	
Non-tax revenue	53.7	59.2	64.5	42.9	-7.2%	56.9%	97.7	103.6	109.8	36.8%	57.6%
Sale of goods and services other	45.0	49.1	48.8	33.9	-9.0%	45.8%	95.3	101.0	107.1	46.7%	53.9%
than capital assets											
Other sales	45.0	49.1	48.8	33.9	-9.0%	45.8%	95.3	101.0	107.1	46.7%	53.9%
Other non-tax revenue	8.6	10.1	15.8	9.0	1.4%	11.2%	2.4	2.6	2.7	-32.7%	3.7%
Transfers received	38.7	40.6	40.2	45.1	5.2%	43.1%	63.7	67.6	71.6	16.7%	42.4%
Total revenue	92.4	99.8	104.7	88.0	-1.6%	100.0%	161.5	171.1	181.4	27.3%	100.0%
Expenses											
Current expenses	70.8	78.5	90.2	87.9	7.5%	100.0%	161.5	171.1	181.4	27.3%	100.0%
Compensation of employees	44.9	50.5	55.1	56.6	8.0%	63.3%	95.6	101.3	107.4	23.8%	60.5%
Goods and services	24.4	26.6	35.0	29.8	6.9%	35.2%	65.9	69.8	74.0	35.5%	39.1%
Depreciation	1.6	1.4	_	1.6	0.6%	1.5%	_	_	_	-100.0%	0.5%
Total expenses	70.8	78.5	90.2	87.9	7.5%	100.0%	161.5	171.1	181.4	27.3%	100.0%
Surplus/(Deficit)	21.5	21.3	14.5	-	-100.0%		-	-	-	i	
Cash flow statement											
Cash flow from operating	25.5	17.7	15.4	19.8	-8.1%	100.0%	(0.2)	(0.2)	6.8	-29.9%	100.0%
activities											
Receipts											
Non-tax receipts	46.9	44.0	49.5	49.3	1.7%	53.5%	97.7	103.6	116.8	33.3%	58.8%
Sales of goods and services other	44.9	41.3	43.6	46.3	1.0%	49.7%	95.3	101.0	113.5	34.8%	56.8%
than capital assets											
Other sales	44.9	41.3	43.6	46.3	1.0%	49.7%	95.3	101.0	113.5	34.8%	56.8%
Other tax receipts	2.0	2.7	6.0	3.0	14.1%	3.8%	2.4	2.6	3.4	4.1%	2.0%
Transfers received	38.7	40.6	40.2	45.5	5.6%	46.5%	63.7	67.6	71.6	16.3%	41.2%
Total receipts	85.6	84.6	89.7	94.8	3.5%	100.0%	161.5	171.1	188.5	25.7%	100.0%
Payment											
Current payments	60.1	66.9	74.3	75.0	7.7%	100.0%	161.7	171.4	181.6	34.3%	100.0%
Compensation of employees	43.7	49.8	55.2	55.8	8.5%	74.0%	95.6	101.3	107.4	24.4%	62.9%
Goods and services	16.4	17.1	19.1	19.2	5.5%	26.0%	66.1	70.1	74.3	56.9%	37.1%
Total payments	60.1	66.9	74.3	75.0	7.7%	100.0%	161.7	171.4	181.6	34.3%	100.0%
Net cash flow from investing	(0.6)	(1.4)	(2.1)	(1.2)	25.3%	100.0%	(10.9)	(1.2)	(1.2)	1.3%	100.0%
activities											
Acquisition of property, plant,	(0.2)	(0.9)	(1.1)	(0.9)	58.7%	56.9%	(8.7)	(0.9)	(0.9)	1.3%	76.3%
equipment and intangible assets											
Acquisition of software and other	(0.4)	(0.5)	(1.0)	(0.3)	-8.4%	43.3%	(2.2)	(0.3)	(0.3)	1.3%	23.7%
intangible assets											
Proceeds from the sale of	0.0	-	-	_	-100.0%	-0.2%	-	_	-	-	-
property, plant, equipment and											
intangible assets											
Net increase/(decrease) in cash	24.9	16.3	13.4	18.6	-9.2%	23.0%	(11.1)	(1.4)	5.6	-33.1%	100.0%
and cash equivalents											
Statement of fine weight weeks											
Statement of financial position	1.0	1.0	4.1	1.0	1 30/	1 40/	1.0	1.0	1.0		1.00/
Carrying value of assets	1.9	1.8	4.1	1.8	-1.3%	1.4%	1.8	1.8	1.8	-	1.0%
of which: Acquisition of assets	(0.21	(0.01	/1 11	(0.01	E0 70/	100.00/	(0.7)	(0.01	(0.01	1 20/	100.00/
	(0.2)	(0.9)	(1.1)	(0.9)	58.7%	100.0%	(8.7)	(0.9)	(0.9)	1.3%	100.0%
Receivables and prepayments	48.1	57.1	56.3	57.0	5.9%	32.4%	57.0	57.0	57.0	-	33.3%
Cash and cash equivalents	96.3	112.6	126.0	112.6	5.4%	66.2%	112.6	112.6	112.6	-	65.7%
Total assets	146.2	171.4	186.4	171.4	5.4%	100.0%	171.4	171.4	171.4	-	100.0%
Accumulated surplus/(deficit)	136.6	157.9	172.8	157.9	4.9%	92.6%	157.9	157.9	157.9	-	92.1%
Trade and other payables	9.6	4.0	3.7	4.0	-25.2%	3.3%	4.0	4.0	4.0	-	2.3%
Provisions	-	3.7	3.3	3.7	-	1.5%	3.7	3.7	3.7	-	2.2%
Derivatives financial instruments	-	5.8	6.6	5.8		2.6%	5.8	5.8	5.8	-	3.4%
Total equity and liabilities	146.2	171.4	186.4	171.4	5.4%	100.0%	171.4	171.4	171.4	-	100.0%

Table 41.15 Breede-Olifants Catchment Management Agency personnel numbers and cost by salary level

	Numbe	r of posts																	
	estima	ated for																Average	
	31 Ma	rch 2024			N	umber and	l cost <sup>1</sup> o	f perso	nnel posts	filled/p	lanned	for on fu	nded est	ablishn	nent			growth	
_		Number																rate of	Average:
		of posts																person-	salary
r	Number	on																nel	level/
	of	approved																posts	Total
	funded	establish-		Actual		Revise	d estim	ate			Medi	um-term	expendit	ure est	imate			(%)	(%)
	posts	ment	2	022/23		2	023/24		2	024/25		2	025/26		2	026/27		2023/24	- 2026/27
Breede-	Olifants																		
Catchmo	ent Man	agement			Unit			Unit			Unit			Unit			Unit		
Agency			Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	68	68	68	55.1	0.8	68	56.6	0.8	104	95.6	0.9	104	101.3	1.0	104	107.4	1.0	15.2%	100.0%
level																			
1-6	6	6	6	3.1	0.5	6	3.2	0.5	12	7.0	0.6	12	7.5	0.6	12	7.9	0.7	26.0%	10.9%
7 – 10	38	38	38	26.0	0.7	38	26.6	0.7	60	47.0	0.8	60	49.8	0.8	60	52.8	0.9	16.4%	57.2%
11 – 12	21	21	21	21.1	1.0	21	21.6	1.0	27	31.9	1.2	27	33.8	1.3	27	35.8	1.3	8.7%	27.2%
13 - 16	3	3	3	5.0	1.7	3	5.1	1.7	5	9.7	1.9	5	10.3	2.1	5	10.9	2.2	18.6%	4.7%

<sup>1.</sup> Rand million.

## **Consolidated water boards**

## Selected performance indicators

Table 41.16 Consolidated water boards performance indicators by programme/objective/activity and related priority

						Estimated			
	Programme/Objective/		Audi	ted perforn	nance	performance	P	MTEF target	:s
Indicator	Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Volume <sup>1</sup> of bulk water	Bulk activities		31 064	32 990	29 905	31 159	32 657	35 728	38 828
sales by Amatola water									
board per year									
Volume <sup>1</sup> of bulk water	Bulk activities		81 188	85 501	85 719	_2	_2	_2	_2
sales by Bloem water									
board per year									
Volume <sup>1</sup> of bulk water	Bulk activities		88 505	91 873	115 809	119 228	130 545	130 649	93 714
sales by Lepelle									
Northern water board									
per year									
Volume <sup>1</sup> of bulk water	Bulk activities		94 176	91 035	107 011	136 078	138 449	140 870	143 232
sales by Magalies water									
board per year									
Volume <sup>1</sup> of bulk water	Bulk activities	Priority 5:	58 395	43 887	57 332	_3	_3	_3	_3
sales by Mhlathuze		Spatial							
water board per year		integration,							
Volume <sup>1</sup> of bulk water	Bulk activities	human	3 237	3 432	3 756	3 449	3 466	3 484	3 501
sales by Overberg		settlements							
water board per year		and local							
Volume <sup>1</sup> of bulk water	Bulk activities	government	1 674 639	1 694 316	1 721 658	1 704 703	1 730 834	1 757 382	1 784 355
sales by Rand water									
board per year									
Volume <sup>1</sup> of bulk water	Bulk activities		548 547	562 483	580 265	_3	_3	_3	_3
sales by Umgeni water									
board per year									
Volume <sup>1</sup> of bulk water	Bulk activities		_3	_3	_3	622 636	627 227	630 284	636 093
sales by uMngeni-									
uThukela Water Board									
per year									
Volume <sup>1</sup> of bulk water	Bulk activities		_2	_2	_2	183 935	185 775	187 632	189 509
sales by Vaal Central									
water board per year									

<sup>1.</sup> Measured in megalitres.

<sup>2.</sup> On 13 July 2023, the Bloem water board's name was changed to the Vaal Central water board in terms of section 28(1)(b) of the Water Services

<sup>3.</sup> The Mhlathuze water board was dissolved on 30 June 2023 in terms of section 28 of the Water Services Act (1997) and merged with the Umgeni water board to form the new uMngeni-uThukela water board.

## **Entity overview**

The water boards are mandated, in terms of the Water Services Act (1997), to provide bulk industrial water services to industries and bulk potable water services to municipalities within their areas of operation. The water boards vary in size, activities, customer mix, revenue base and capacity. The 2 largest boards are Rand Water and the newly formed uMngeni-uThukela water board, the combined bulk sales of which account for an estimated 82.8 per cent of total sales in 2024/25.

Consolidated expenditure is expected to increase at an average annual rate of 8.7 per cent, from R31 billion in 2023/24 to R39.7 billion in 2026/27, with goods and services (mainly materials and supplies) constituting 73.1 per cent (R78.7 billion) of this spending over the medium term. The water boards' main cost drivers are the rising costs of raw water due to increased water demand, higher energy tariffs imposed by Eskom and higher chemical costs attributable to increased turbidity levels in raw water.

Total revenue, mostly derived from the sale of water, is set to increase at an average annual rate of 8.4 per cent, from R36.7 billion in 2023/24 to R46.8 billion in 2026/27.

### **Programmes/Objectives/Activities**

Table 41.17 Consolidated Water Boards expenditure trends and estimates by programme/objective/activity

						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediur	n-term expen	diture	rate	Total
	Au	dited outcom	e	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Administration	5 749.3	5 501.4	7 385.6	7 456.1	9.1%	24.1%	6 976.8	6 957.5	8 096.1	2.8%	21.4%
Bulk activities	17 198.7	19 048.7	22 183.1	23 499.6	11.0%	75.9%	25 271.3	28 764.4	31 633.1	10.4%	78.6%
Total	22 948.0	24 550.1	29 568.7	30 955.6	10.5%	100.0%	32 248.0	35 722.0	39 729.1	8.7%	100.0%

#### Statements of financial performance, cash flow and financial position

Table 41.18 Consolidated Water Boards statements of financial performance, cash flow and financial position

Statement of financial performa	ance					Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediun	n-term expen	diture	rate	Total
_		Audited outco	ome	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Revenue											
Non-tax revenue	27 940.9	29 146.2	34 692.0	35 983.4	8.8%	97.9%	38 897.2	42 600.1	46 757.3	9.1%	99.1%
Sale of goods and services	26 074.1	27 763.9	30 722.8	34 004.6	9.3%	91.0%	36 753.7	40 794.5	45 316.3	10.0%	94.6%
other than capital assets											
of which:											
Administrative fees	34.6	17.1	-	40.3	5.2%	0.1%	42.3	44.5	46.7	5.0%	0.1%
Management fees	34.6	17.1	-	40.3	5.2%	0.1%	42.3	44.5	46.7	5.0%	0.1%
Sales by market	26 034.8	27 742.1	30 697.2	33 963.1	9.3%	90.9%	36 710.1	40 748.7	45 268.3	10.1%	94.5%
establishments											
Water sales	25 038.8	26 647.3	29 908.5	32 385.5	9.0%	87.5%	35 155.0	39 112.0	43 439.6	10.3%	90.5%
Wastewater	580.4	590.2	621.8	734.0	8.1%	1.9%	804.9	853.1	1 014.4	11.4%	2.1%
Other activities	415.6	504.6	166.9	843.6	26.6%	1.5%	750.2	783.7	814.3	-1.2%	1.9%
Other sales	4.7	4.7	25.6	1.2	-36.7%	_	1.2	1.3	1.4	4.5%	-
Other non-tax revenue	1 866.8	1 382.3	3 969.2	1 978.9	2.0%	6.9%	2 143.5	1 805.6	1 440.9	-10.0%	4.5%
Transfers received	336.1	476.9	1 215.3	755.8	31.0%	2.1%	473.4	127.3	16.7	-71.9%	0.9%
Total revenue	28 277.0	29 623.1	35 907.2	36 739.3	9.1%	100.0%	39 370.7	42 727.4	46 774.0	8.4%	100.0%
Expenses											
Current expenses	22 948.0	24 550.1	29 568.7	30 955.6	10.5%	100.0%	32 248.0	35 722.0	39 729.1	8.7%	100.0%
Compensation of employees	4 499.7	5 155.2	5 869.5	6 120.3	10.8%	20.1%	6 573.5	7 031.5	7 527.1	7.1%	19.7%
Goods and services	16 759.9	17 527.8	21 683.0	22 744.6	10.7%	72.8%	23 220.2	26 280.4	29 217.7	8.7%	73.1%
Depreciation	1 251.1	1 430.1	1 878.9	1 918.6	15.3%	6.0%	2 219.8	2 150.0	2 645.5	11.3%	6.4%
Interest, dividends and rent on	437.3	436.9	137.3	172.0	-26.7%	1.2%	234.5	260.0	338.9	25.4%	0.7%
land											
Total expenses	22 948.0	24 550.1	29 568.7	30 955.6	10.5%	100.0%	32 248.0	35 722.0	39 729.1	8.7%	100.0%
Surplus/(Deficit)	5 329.0	5 073.0	6 338.5	5 783.6	2.8%		7 122.7	7 005.4	7 044.9	6.8%	

Table 41.18 Consolidated Water Boards statements of financial performance, cash flow and financial position (continued)

Table 41.18 Consolidate	a water B	oards state	ments of	inanciai p	errorman		iow and fir	nanciai pos	ition (con	inuea)	
					_	Average:				_	Average:
					Average	Expen-				Average	Expen-
				Davida and	growth	diture/	8.0 - di		-d:a	growth	diture/
		Audited aute		Revised	rate	Total	Mediui	m-term expen	laiture	rate	Total
D:III:		Audited outco		estimate	(%)	(%)	2024/25	estimate 2025/26	2025/27	(%) 2023/24 -	(%)
R million	2020/21 6 430.2	2021/22 6 164.1	2022/23	2023/24 7 194.2	2020/21 - 3.8%	100.0%	2024/25 8 951.3	10 577.1	2026/27 9 960.9	11.5%	
Cash flow from operating	6 430.2	6 104.1	5 485.8	/ 194.2	3.8%	100.0%	9 321.3	10 5//.1	9 960.9	11.5%	100.0%
activities											
Receipts	26 240 4	20.640.0	24 050 0	25 057 2	10.20/	00.70/	27.052.4	44 502 4	45.047.4	0.40/	00.20/
Non-tax receipts	26 219.4	28 610.9	31 959.0	35 057.3	10.2%	98.7%	37 952.4	41 592.1	45 847.4	9.4%	99.3%
Sales of goods and services	25 418.5	27 541.1	30 236.0	33 634.8	9.8%	94.7%	36 455.6	40 474.2	45 155.4	10.3%	96.3%
other than capital assets											
of which:											
Administrative fees	360.4	546.6	17.5	9.9	-69.9%	0.8%	8.0	9.1	23.3	33.2%	_
Sales by market establishment	24 886.6	26 785.9	29 894.3	33 474.1	10.4%	93.2%	36 186.2	40 270.4	44 933.7	10.3%	95.8%
Water sales	24 261.6	26 398.5	29 121.2	31 885.5	9.5%	90.5%	34 629.5	38 631.1	43 218.9	10.7%	91.7%
Wastewater	496.7	317.1	608.3	734.0	13.9%	1.7%	804.0	853.1	897.9	6.9%	2.0%
Other activities	128.3	70.3	164.8	843.6	87.4%	0.9%	<i>752.6</i>	786.2	816.9	-1.1%	2.0%
Other sales	171.6	208.6	324.2	150.9	-4.2%	0.7%	261.4	194.6	198.4	9.6%	0.5%
Other tax receipts	800.9	1 069.8	1 722.9	1 422.5	21.1%	4.0%	1 496.8	1 117.9	691.9	-21.4%	3.0%
Transfers received	146.5	120.3	451.4	635.0	63.1%	1.0%	317.0	_	-	-100.0%	0.7%
Financial transactions in	92.0	26.0	197.1	12.3	-48.9%	0.3%	12.6	12.8	16.0	9.1%	_
assets and liabilities											
Total receipts	26 457.9	28 757.3	32 607.4	35 704.6	10.5%	100.0%	38 281.9	41 604.9	45 863.3	8.7%	100.0%
Payment											
Current payments	20 027.7	22 593.3	27 121.6	28 510.4	12.5%	100.0%	29 330.6	31 027.8	35 902.5	8.0%	100.0%
Compensation of employees	4 702.4	5 439.9	5 918.7	5 876.5	7.7%	22.5%	6 287.8	6 730.9	7 186.4	6.9%	20.9%
Goods and services	14 766.9	16 902.2	20 995.3	22 451.0	15.0%	76.2%	22 570.1	23 805.5	28 241.1	7.9%	77.8%
Interest and rent on land	558.3	251.2	207.7	183.0	-31.1%	1.3%	472.7	491.3	475.0	37.4%	1.3%
Total payments	20 027.7	22 593.3	27 121.6	28 510.4	12.5%	100.0%	29 330.6	31 027.8	35 902.5	8.0%	100.0%
Net cash flow from investing	(2 786.8)	(7 626.6)	(6 748.4)	(6 515.8)	32.7%	100.0%	(10 253.4)	(12 497.3)	(12 123.1)	23.0%	100.0%
activities	(2 780.8)	(7 020.0)	(0 748.4)	(0 313.8)	32.770	100.078	(10 233.4)	(12 437.3)	(12 123.1)	23.076	100.078
Acquisition of property, plant,	(3 893.7)	(3 474.7)	(4 225.6)	(7 039.6)	21.8%	89.0%	(10 754.5)	(15 315.8)	(14 752.3)	28.0%	114.3%
	(3 033.7)	(3 4/4.7)	(4 223.0)	(7 039.0)	21.0%	69.0%	(10 /34.3)	(15 515.6)	(14 /32.3)	20.0%	114.5%
equipment and intangible											
assets	(10.1)	(1.4)	(24.6)	(2.4)	22.60/	0.20/	(2.1)	(4.2)	(2.4)	0.00/	
Acquisition of software and	(10.1)	(1.4)	(24.6)	(3.1)	-32.6%	0.2%	(3.1)	(4.2)	(2.4)	-8.0%	-
other intangible assets											
Proceeds from the sale of	2.4	18.5	13.7	0.3	-52.2%	-0.1%	0.3	0.3	1.0	57.0%	-
property, plant, equipment											
and intangible assets											
Other flows from investing	1 114.6	(4 169.0)	(2 511.9)	526.6	-22.1%	11.0%	503.9	2 822.4	2 630.6	70.9%	-14.3%
activities											
Net cash flow from financing	(213.9)	100.7	1 080.6	1 557.5	-293.8%	100.0%	2 948.7	1 399.2	973.2	-14.5%	100.0%
activities											
Deferred income	382.6	200.2	975.8	2 196.1	79.0%	62.8%	1 899.9	1 477.1	158.4	-58.4%	81.8%
Borrowing activities	(620.0)	(71.9)	10.9	(822.3)	9.9%	41.7%	1 093.9	73.6	1 175.4	-212.6%	27.6%
Repayment of finance leases	(6.3)	(3.3)	(3.4)	(1.4)	-39.4%	-0.2%	(1.3)	(1.4)	(1.4)	_	-0.1%
Other flows from financing	29.8	(24.3)	97.4	185.0	83.7%	-4.3%	(43.9)	(150.1)	(359.2)	-224.8%	-9.3%
activities											
Net increase/(decrease) in	3 429.5	(1 361.9)	(182.0)	2 235.9	-13.3%	4.0%	1 646.6	(521.0)	(1 189.0)	-181.0%	100.0%
cash and cash equivalents		,,	,,					ζ,	,,		
·											
Statement of financial position											
Carrying value of assets	49 351.7	52 443.0	54 193.4	62 612.9	8.3%	62.9%	69 490.4	82 517.9	94 356.2	14.6%	69.5%
of which:	49 331.7	32 443.0	34 193.4	02 012.9	0.570	02.376	09 490.4	82 317.9	34 330.2	14.076	09.576
Acquisition of assets	(3 893.7)	(3 474.7)	(4 225.6)	(7 039.6)	21.8%	100.0%	(10 754.5)	(15 315.8)	(14 752.3)	28.0%	100.0%
				. ,							
Investments	5 799.8	9 378.4	11 736.5	10 206.7	20.7%	10.6%	9 535.6	7 431.4	4 664.1	-23.0%	7.4%
Inventory	386.1	464.1	605.6	533.0	11.3%	0.6%	556.8	658.1	687.7	8.9%	0.6%
Loans	1.8	1.5	8.2	176.4	361.1%	_	175.3	174.3	173.6	-0.5%	0.2%
Receivables and prepayments	11 864.2	13 297.3	15 598.5	16 048.9	10.6%	16.3%	17 545.4	18 065.4	18 515.0	4.9%	15.9%
Cash and cash equivalents	8 944.5	8 091.2	7 859.3	7 841.9	-4.3%	9.5%	8 122.3	6 374.0	5 036.2	-13.7%	6.3%
Non-current assets held for	28.1	13.2	3.0	0.5	-73.1%	_	0.5	0.5	0.5	-	-
sale											
Taxation	84.7	88.3	61.5	76.7	-3.2%	0.1%	77.6	83.4	81.7	2.1%	0.1%
Statutory receivables			37.5	-	_	_			-	_	_
Total assets	76 460.9	83 777.0	90 103.7	97 497.1	8.4%	100.0%	105 504.0	115 305.1	123 515.0	8.2%	100.0%
Accumulated surplus/(deficit)	53 291.4	58 555.0	68 413.1	75 612.6	12.4%	73.3%	81 023.0	87 995.8	91 828.9	6.7%	76.3%
Capital and reserves	2 987.3	4 033.2	764.5	741.3	-37.2%	2.6%	754.7	763.0	4 021.0	75.7%	1.3%
Capital reserve fund	226.3	231.4	143.1	127.8	-17.4%	0.2%	1 129.5	289.4	314.0	34.9%	0.4%
Borrowings	5 763.6	5 689.7	4 368.8	4 697.5	-6.6%	6.0%	4 138.1	5 331.8	5 670.6	6.5%	4.5%
Finance lease	1.0	0.3	9.5	4.6	67.6%	_	2.7	3.0	3.1	-12.9%	_
Accrued interest	10.7	10.7	-	_	-100.0%	_		-	_	-	_
Deferred income	965.6	1 197.2	734.5	699.5	-10.2%	1.1%	691.3	684.1	681.5	-0.9%	0.6%
Trade and other payables	11 412.5	12 038.3	13 581.5	13 580.4	6.0%	14.6%	15 489.8	17 593.1	18 364.5	10.6%	14.7%
Taxation	285.6	249.9	255.9	235.9	-6.2%	0.3%	243.7	272.6	193.7	-6.4%	0.2%
Provisions	938.1	1 039.6	949.1	1 041.5	3.5%	1.1%	1 072.8	1 169.3	1 295.9	7.6%	1.0%
Derivatives financial	578.8	731.7	883.5	755.9	9.3%	0.8%	958.4	1 203.0	1 141.8	14.7%	0.9%
instruments	370.0	, 51.,	303.3	755.5	5.570	0.070	JJ0. <del>4</del>	1 203.0	1 171.0	17.770	3.570
Total equity and liabilities	76 460.9	83 777.0	90 103.7	97 497.1	8.4%	100.0%	105 504.0	115 305.1	123 515.0	8.2%	100.0%
Total equity and habilities	, 0 400.3	03 ///.0	JU 103./	J/ 4J/.1	0.4/0	100.070	103 304.0	113 303.1	123 313.0	0.2/0	100.076

Table 41.19 Consolidated Water Boards personnel numbers and cost by salary level

		r of posts																	
	estima	ated for																	
	31 Mar	rch 2024				Number	and cost1	of pers	onnel po	sts filled/p	lannec	l for on fu	nded esta	blishm	ent			Average	
•		Number																growth	Average:
		of posts																rate of	salary
	Number	on																person-	level/
	of	approved																nel posts	Total
	funded	establish-		Actual		Revis	ed estima	te			Med	ium-term	expenditu	re esti	mate			(%)	(%)
	posts	ment		2022/23			2023/24			2024/25			2025/26			2026/27		2023/24 - 2	2026/27
					Unit			Unit			Unit			Unit			Unit		
Consoli	dated Wate	er Boards	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	7 972	7 974	7 742	5 869.5	0.8	7 928	5 948.5	0.8	7 933	6 395.0	0.8	7 934	6 848.0	0.9	7 560	7 343.6	1.0	-1.6%	100.0%
level																			
1-6	652	652	665	184.0	0.3	652	173.9	0.3	653	189.0	0.3	653	202.8	0.3	590	216.0	0.4	-3.3%	8.1%
7 – 10	5 593	5 593	5 380	3 067.4	0.6	5 560	3 176.1	0.6	5 554	3 431.9	0.6	5 554	3 673.5	0.7	5 298	3 936.0	0.7	-1.6%	70.1%
11 – 12	681	681	649	730.6	1.1	673	763.8	1.1	673	815.4	1.2	673	873.4	1.3	637	933.7	1.5	-1.8%	8.5%
13 – 16	989	991	989	1 674.5	1.7	986	1 642.0	1.7	994	1 753.0	1.8	995	1 870.4	1.9	977	1 996.6	2.0	-0.3%	12.6%
17 – 22	57	57	59	213.0	3.6	57	192.8	3.4	59	205.7	3.5	59	228.0	3.9	58	261.3	4.5	0.6%	0.7%

## **Inkomati-Usuthu Catchment Management Agency**

#### Selected performance indicators

Table 41.20 Inkomati-Usuthu Catchment Management Agency performance indicators by programme/objective/activity and related priority

			Audite	ed perform	ance	Estimated performance	N	TEF targe	ts
Indicator	Programme/Objective/Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of compliance	Protection and use of water		_1	_1	100%	≥90%	≥90%	≥90%	≥90%
monitoring completed on	resources				(23)				
resource quality									
objectives per year		Driority F.							
	resources	Priority 5: Spatial integration, human settlements and local	_1	_1	100% (358)		≥90%	≥90%	≥90%
Percentage of planned inspections and audits for resource pollution incidents per year	Protection and use of water	government	_1	_1	100% (112)		≥90%	≥90%	≥90%

<sup>1.</sup> No historical data available.

#### Entity overview

The former Inkomati Catchment Management Agency was established in 2004 in terms of the National Water Act (1998). In May 2014, the agency's boundary and area of operation was extended to form the Inkomati-Usuthu Catchment Management Agency. The agency is mandated to protect the use of water resources in its area of operation. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations.

The agency will continue to focus on implementing effective river operations within the Inkomati-Usuthu water management area over the medium term to manage floods, droughts, and surface and groundwater resources. Additional activities include assessing water use licences and general authorisations as delegated by the department, and inspecting and auditing at least 90 per cent of reported incidents of resource pollution in each year over the MTEF period. These activities will be carried out in the protection and use of water resources programme, which accounts for an estimated 49.3 per cent (R301 million) of total spending over the next three years. Total expenditure is expected to increase at an average annual rate of 5.2 per cent, from R185.5 million in 2023/24 to R216.3 million in 2026/27, with compensation of employees constituting 64 per cent (R394.5 million) of this spending over the medium term.

The agency is set to derive 65 per cent (R388.3 million) of its revenue through transfers from the department and the remaining 35 per cent from water resource charges, wastewater discharge charges and interest received. Total revenue is set to increase at an average annual rate of 5.2 per cent, from R185.5 million in 2023/24 to R216.3 million in 2026/27, mainly due to the implementation of wastewater discharge charges.

## **Programmes/Objectives/Activities**

Table 41.21 Inkomati-Usuthu Catchment Management Agency expenditure trends and estimates by programme/objective/activity

				Revised	Average growth rate	Average: Expen- diture/ Total	Mediur	n-term expen	diture	Average growth rate	Average: Expen- diture/ Total
	Au	dited outc	ome	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Administration	21.1	11.5	14.1	15.2	-10.3%	10.0%	15.5	16.6	17.7	5.1%	8.2%
Human resource and business support	37.2	46.0	47.3	55.2	14.1%	29.5%	60.4	61.1	66.7	6.5%	30.6%
Financial sustainability	18.6	22.3	16.8	23.3	7.8%	12.9%	22.2	23.8	25.4	2.9%	11.9%
Protection and use of water resources	68.3	74.0	66.0	91.9	10.4%	47.6%	90.5	104.0	106.5	5.1%	49.3%
Total	145.2	153.8	144.1	185.5	8.5%	100.0%	188.6	205.5	216.3	5.2%	100.0%

## Statements of financial performance, cash flow and financial position

Table 41.22 Inkomati-Usuthu Catchment Management Agency statements of financial performance, cash flow and financial position

Statement of financial perform	ance			<u> </u>		Average:		,			Average:
·					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Medium	n-term expend	diture	rate	Total
_		Audited outco	me	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Revenue											
Non-tax revenue	44.6	39.6	48.4	57.3	8.7%	28.4%	68.0	73.9	80.2	11.9%	35.0%
Sale of goods and services	41.0	35.4	43.0	54.0	9.7%	26.0%	64.4	70.0	76.0	12.0%	33.1%
other than capital assets											
of which:											
Administrative fees	41.0	35.4	43.0	54.0	9.7%	26.0%	64.4	70.0	76.0	12.0%	33.1%
Water Trading Entity	34.5	33.4	38.9	54.0	16.2%	23.9%	56.6	61.5	66.8	7.3%	30.0%
Interest received from trade	6.5	2.0	4.1	_	-100.0%	2.0%	_	-	-	-	-
debtors											
Wastewater discharge charge	_	-	_	_	_	_	7.8	8.5	9.2	-	3.1%
Other non-tax revenue	3.7	4.2	5.3	3.3	-3.7%	2.5%	3.6	3.9	4.2	9.0%	1.9%
Transfers received	95.2	122.9	133.7	128.2	10.4%	71.6%	120.6	131.6	136.1	2.0%	65.0%
Total revenue	139.8	162.4	182.1	185.5	9.9%	100.0%	188.6	205.5	216.3	5.2%	100.0%
Expenses											
Current expenses	145.2	153.8	144.1	185.5	8.5%	100.0%	188.6	205.5	216.3	5.2%	100.0%
Compensation of employees	84.6	99.8	107.7	114.9	10.8%	64.9%	122.8	131.3	140.4	6.9%	64.0%
Goods and services	60.6	52.0	36.4	70.7	5.3%	34.7%	65.8	74.2	75.9	2.4%	36.0%
Depreciation	0.0	1.9	_	_	-100.0%	0.3%		_	-	_	_
Total expenses	145.2	153.8	144.1	185.5	8.5%	100.0%	188.6	205.5	216.3	5.2%	100.0%
Surplus/(Deficit)	(5.3)	8.7	37.9	-	-100.0%		_	-	-	-	
0.10											
Cash flow statement	(0.2)	(40.4)	443	2.4	204 20/	100.00/		45.0	15.0	06.40/	100.00/
Cash flow from operating	(0.3)	(19.1)	14.2	2.1	-291.3%	100.0%	9.0	15.0	15.9	96.4%	100.0%
activities											
Receipts Non-tax receipts	42.2	41.3	46.8	57.3	10.8%	31.3%	97.1	108.3	120.8	28.2%	48.6%
· .	39.0	37.8	41.6	54.0	11.5%	28.8%	93.5	104.4	116.6	29.2%	46.7%
Sales of goods and services other than capital assets	39.0	37.8	41.0	54.0	11.5%	20.0%	93.5	104.4	110.0	29.2%	40.7%
of which:											
Administrative fees	39.0	37.8	41.6	54.0	11.5%	28.8%	93.5	104.4	116.6	29.2%	46.7%
Water Trading Entity	32.5	35.8	37.5	54.0	18.5%	26.5%	57.4	63.6	70.5	9.2%	31.3%
Interest received from trade	6.5	2.0	4.1	54.0	-100.0%	2.3%	57.4	05.0	70.5	3.270	31.5%
debtors	0.5	2.0	7.1		100.070	2.5/0					
Wastewater discharge charge	_	_	_	_	_	_	36.1	40.8	46.1	_	15.4%
Other tax receipts	3.2	3.5	5.1	3.3	0.7%	2.5%	3.6	3.9	4.2	9.0%	1.9%
Transfers received	84.4	88.7	111.9	128.2	15.0%	68.5%	88.3	93.3	89.2	-11.4%	51.4%
Financial transactions in	0.5	0.2	0.1		-100.0%	0.2%	-	-	-		-
assets and liabilities	0.0	V.=	0.2		200.070	0.270					
Total receipts	127.0	130.2	158.8	185.5	13.5%	100.0%	185.4	201.6	210.0	4.2%	100.0%
Payment											
. ayıncın											
Current payments	127.3	149.4	144.6	183.4	12.9%	100.0%	176.4	186.6	194.1	1.9%	100.0%
Compensation of employees	82.8	98.6	107.4	114.9	11.5%	67.0%	121.8	129.1	136.8	6.0%	67.8%
Goods and services	44.5	50.7	37.2	68.5	15.5%	33.0%	54.6	57.4	57.2	-5.8%	32.1%
Interest and rent on land	_	_	_	0.1	_	_	0.1	0.1	0.1	2.4%	0.1%
Total payments	127.3	149.4	144.6	183.4	12.9%	100.0%	176.4	186.6	194.1	1.9%	100.0%
· · ·											

Table 41.22 Inkomati-Usuthu Catchment Management Agency statements of financial performance, cash flow and financial position (continued)

Cash flow statement					Average	Average: Expen-				Average	Average: Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Medium	n-term expend	diture	rate	Total
	4	Audited outco	ome	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -		2024/25	2025/26	2026/27	2023/24 -	
Net cash flow from investing activities	(3.1)	(4.0)	(1.0)	(2.0)	-13.1%	100.0%	(1.8)	(1.9)	(2.0)	-0.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.1)	(4.0)	(1.0)	(2.0)	-13.1%	100.0%	(1.8)	(1.9)	(2.0)	-0.2%	100.0%
Net cash flow from financing activities	(0.0)	(0.1)	0.1	(0.1)	71.0%	100.0%	(0.1)	(0.1)	(0.0)	-37.0%	100.0%
Repayment of finance leases	(0.0)	(0.1)	0.1	(0.1)	71.0%	100.0%	(0.1)	(0.1)	(0.0)	-37.0%	100.0%
Net increase/(decrease) in	(3.4)	(23.3)	13.3	0.0	-100.0%	-2.1%	7.1	13.1	13.9	174 967.3%	100.0%
cash and cash equivalents											
Statement of financial position											
Carrying value of assets of which:	7.3	9.9	8.2	10.8	14.0%	12.0%	10.6	10.7	11.0	0.5%	16.3%
Acquisition of assets	(3.1)	(4.0)	(1.0)	(2.0)	-13.1%	100.0%	(1.8)	(1.9)	(2.0)	-0.2%	100.0%
Investments	0.3	0.3	0.3	0.3	7.3%	0.3%	0.3	0.3	0.4	3.9%	0.5%
Receivables and prepayments	17.3	14.4	15.9	14.2	-6.3%	19.6%	14.2	14.2	15.0	1.8%	21.8%
Cash and cash equivalents	73.0	49.7	63.0	36.1	-20.9%	68.1%	37.0	37.0	56.2	15.9%	61.4%
Total assets	97.8	74.2	87.3	61.4	-14.4%	100.0%	62.1	62.2	82.6	10.3%	100.0%
Accumulated surplus/(deficit)	(3.8)	4.9	51.2	28.3	-295.3%	26.8%	31.8	26.3	-	-100.0%	34.9%
Capital and reserves	_	_	0.2	0.1	-	0.1%	0.1	0.1	0.1	4.0%	0.2%
Capital reserve fund	88.3	54.2	24.0	-	-100.0%	47.7%	_	_	5.0	-	1.5%
Finance lease	0.1	0.1	0.1	0.1	-24.7%	0.1%	0.1	0.1	0.1	2.1%	0.1%
Deferred income	_	_	-	0.7	-	0.3%	0.7	0.7	-	-100.0%	0.9%
Trade and other payables	8.5	10.5	6.9	5.2	-15.1%	9.8%	5.3	5.3	5.3	0.6%	8.0%
Provisions	4.6	4.6	4.9	27.1	79.9%	15.1%	24.1	29.7	72.1	38.6%	54.5%
Total equity and liabilities	97.8	74.2	87.3	61.4	-14.4%	100.0%	62.1	62.2	82.6	10.3%	100.0%

Table 41.23 Inkomati-Usuthu Catchment Management Agency personnel numbers and cost by salary level

-	Numbe	er of posts												•					
	estim	ated for																Average	
	31 Ma	rch 2024			N	umber and	d cost <sup>1</sup> of	f perso	nnel post	s filled/p	lanned	for on fu	nded est	ablishr	nent			growth	
		Number																rate of	Average:
		of posts																person-	salary
	Number	on																nel	level/
	of	approved																posts	Total
	funded	establish-		Actual		Revise	ed estima	ate			Medi	um-term (	expendit	ure est	imate			(%)	(%)
	posts	ment	2	022/23		2	023/24		2	024/25		2	025/26		2	2026/27		2023/24	- 2026/27
Inkoma	ti-Usuth	u																	
Catchm	ent Man	agement			Unit			Unit			Unit			Unit			Unit		
Agency			Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	139	137	138	107.7	0.8	143	114.9	0.8	144	122.8	0.9	144	131.3	0.9	144	140.4	1.0	0.2%	100.0%
level																			
1-6	14	14	14	3.0	0.2	14	2.1	0.2	14	2.3	0.2	14	2.4	0.2	14	2.6	0.2	_	9.7%
7 – 10	47	47	47	25.0	0.5	47	25.9	0.6	47	27.7	0.6	47	29.6	0.6	47	31.6	0.7	_	32.7%
11 – 12	42	38	42	35.2	0.8	42	35.6	0.8	42	38.1	0.9	42	40.7	1.0	42	43.5	1.0	_	29.2%
13 – 16	36	38	35	44.5	1.3	40	51.2	1.3	41	54.8	1.3	41	58.6	1.4	41	62.6	1.5	0.8%	28.3%

<sup>1.</sup> Rand million.

## **Rand Water**

## Selected performance indicators

Table 41.24 Rand Water performance indicators by programme/objective/activity and related priority

						Estimated			
	Programme/Objective/		Audit	ed perform	ance	performance	N	TEF target	s
Indicator	Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Avoidable water loss as a	Administration		4.6%	4.6%	4.6%	4.7%	4.7%	4.7%	4.7%
percentage of total water		Priority 5: Spatial	(6 337/	(6 821/	(6 940/				
produced (non-revenue		integration, human	139 166)	144 510)	147 039)				
water) per year		settlements and							
Average volume of water sold	Bulk water activities	local government	1 674 640	1 694 316	1 628 386	1 633 138	1 659 268	1 685 817	1 712 790
per year (megalitres)		local government							
Cost per kilolitre per year	Bulk water activities		R10.09	R10.68	R11.62	R12.68	R13.48	R14.90	R16.45

#### **Entity overview**

Rand Water was established in terms of the Water Services Act (1997). It serves an estimated 14 million people, providing bulk potable water in Gauteng and parts of Mpumalanga, Free State and North West. The entity stores, treats and delivers water to municipalities, mines, industries, farmers and households.

Over the medium term, the entity will continue to focus on meeting projected demand by selling an estimated 5.1 million megalitres of water, refurbishing infrastructure and maintaining the average loss of non-revenue water at 4.7 per cent. Given the projected increase in water demand from 4 262 megalitres per day in 2023 to 6 600 megalitres per day by 2035, Rand Water will focus on refurbishing and augmenting its infrastructure through projects such as pipeline renewals and the construction of reservoirs at an estimated cost of R24.9 billion over the medium term. The entity expects to invest an estimated R34.7 billion in capital bulk water infrastructure through various projects, including bulk wastewater treatment, hydro and solar power generation, and the integration of infrastructure between municipalities and water boards. In line with these investments of both the augmentation and renewal of its capital expenditure plans, spending is expected to increase at an average annual rate of 10.8 per cent, from R17.8 billion in 2023/24 to R24.3 billion in 2026/27.

Bulk water sales constitute an estimated 95.8 per cent (R76.5 billion) of total revenue over the medium term, increasing at an average annual rate of 10.7 per cent, from R21 billion in 2023/24 to R28.5 billion in 2026/27. Total revenue is expected to increase at an average annual rate of 9.8 per cent, from R22 billion in 2023/24 to R29.2 billion in 2026/27, driven by increased demand in the water board's products and services.

#### **Programmes/Objectives/Activities**

Table 41.25 Rand Water expenditure trends and estimates by programme/objective/activity

						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediur	n-term expen	diture	rate	Total
	Au	dited outcom	е	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Administration	2 786.9	2 477.7	3 595.8	2 924.9	1.6%	18.6%	2 523.4	2 312.3	3 238.2	3.5%	13.5%
Bulk water activities	10 842.3	12 359.9	13 514.4	14 878.6	11.1%	81.1%	16 105.7	18 883.8	20 993.8	12.2%	86.2%
Secondary activities	82.4	23.8	3.1	40.6	-21.0%	0.3%	43.2	45.9	48.9	6.3%	0.2%
Total	13 711.7	14 861.3	17 113.2	17 844.2	9.2%	100.0%	18 672.4	21 242.0	24 280.9	10.8%	100.0%

#### Statements of financial performance, cash flow and financial position

Table 41.26 Rand Water statements of financial performance, cash flow and financial position

Statement of financial perform	ance					Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediun	n-term expen	diture	rate	Total
		Audited outco	ome	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Revenue											
Non-tax revenue	17 005.9	18 323.5	20 648.4	22 044.5	9.0%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Sale of goods and services	16 515.0	17 621.6	19 529.5	20 993.7	8.3%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
other than capital assets											
of which:											
Sales by market	16 515.0	17 621.6	19 529.5	20 993.7	8.3%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
establishments											
Water sales	16 515.0	17 621.6	19 529.5	20 993.7	8.3%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
Other non-tax revenue	490.9	701.9	1 118.9	1 050.8	28.9%	4.2%	1 314.5	1 033.6	711.4	-12.2%	4.2%
Total revenue	17 005.9	18 323.5	20 648.4	22 044.5	9.0%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Expenses											
Current expenses	13 711.7	14 861.3	17 113.2	17 844.2	9.2%	100.0%	18 672.4	21 242.0	24 280.9	10.8%	100.0%
Compensation of employees	2 419.2	2 875.7	3 036.5	2 967.0	7.0%	17.8%	3 174.7	3 396.9	3 634.7	7.0%	16.1%
Goods and services	10 821.4	11 392.2	13 341.4	14 175.0	9.4%	78.2%	14 513.4	17 037.8	19 361.7	11.0%	79.3%
Depreciation	432.5	497.8	654.1	615.4	12.5%	3.4%	881.5	728.8	1 143.9	23.0%	4.1%
Interest, dividends and rent on	38.5	95.6	81.3	86.8	31.1%	0.5%	102.8	78.5	140.7	17.5%	0.5%
land											
Total expenses	13 711.7	14 861.3	17 113.2	17 844.2	9.2%	100.0%	18 672.4	21 242.0	24 280.9	10.8%	100.0%
Surplus/(Deficit)	3 294.2	3 462.2	3 535.2	4 200.3	8.4%		5 263.0	5 189.3	4 925.2	5.5%	

Table 41.26 Rand Water Cash flow statement						Average:	-	-			Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediu	n-term exper	diture	rate	Total
		Audited outco	ome	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -		2024/25	2025/26	2026/27	2023/24 -	
Cash flow from operating	3 823.2	2 736.5	2 442.9	4 624.1	6.5%	100.0%	5 980.4	7 510.7	6 426.5	11.6%	100.0%
activities											
Receipts											
Non-tax receipts	16 637.6	18 283.6	20 648.4	22 044.5	9.8%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Sales of goods and services	16 179.1	17 658.0	19 675.5	21 081.4	9.2%	96.2%	22 807.0	25 587.3	28 688.1	10.8%	96.5%
other than capital assets											
of which:											
Sales by market establishment	16 137.9	17 621.6	19 529.5	20 993.7	9.2%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
Water sales	16 137.9	17 621.6	19 529.5	20 993.7	9.2%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
Other sales	41.1	36.4	145.9	87.7	28.7%	0.4%	186.1	189.6	193.4	30.1%	0.6%
Other tax receipts	458.5	625.7	972.9	963.1	28.1%	3.8%	1 128.4	844.0	518.1	-18.7%	3.5%
Total receipts	16 637.6	18 283.6	20 648.4	22 044.5	9.8%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Payment											
Current payments	12 814.4	15 547.1	18 205.5	17 420.4	10.8%	100.0%	17 955.0	18 920.6	22 779.6	9.4%	100.0%
Compensation of employees	2 419.2	2 875.7	3 036.5	2 967.0	7.0%	17.8%	3 174.7	3 396.9	3 634.7	7.0%	17.2%
Goods and services	9 945.5	12 575.9	15 087.7	14 366.7	13.0%	81.0%	14 483.7	15 227.0	18 883.1	9.5%	81.6%
Interest and rent on land	449.6	95.6	81.3	86.8	-42.2%	1.3%	296.6	296.6	261.9	44.5%	1.2%
Total payments	12 814.4	15 547.1	18 205.5	17 420.4	10.8%	100.0%	17 955.0	18 920.6	22 779.6	9.4%	100.0%
Net cash flow from investing	(1 045.3)	(3 441.7)	(2 457.7)	(2 716.4)	37.5%	100.0%	(5 520.0)	(8 888.1)	(7 835.3)	42.3%	100.0%
activities											
Acquisition of property, plant,	(2 479.6)	(1 590.3)	(1 245.1)	(2 003.2)	-6.9%	102.0%	(5 142.1)	(10 143.8)	(10 033.6)	71.1%	102.3%
equipment and intangible											
assets											
Acquisition of software and	(0.1)	-	-	-	-100.0%	_	_	-	-	-	-
other intangible assets											
Proceeds from the sale of	0.5	7.4	12.5	-	-100.0%	-0.2%	_	-	-	-	-
property, plant, equipment											
and intangible assets											
Other flows from investing	1 433.9	(1 858.8)	(1 225.0)	(713.2)	-179.2%	-1.8%	(377.8)	1 255.7	2 198.2	-245.5%	-2.3%
activities											
Net cash flow from financing	67.8	(1.4)	(4.3)	(1 231.2)	-362.8%	100.0%	-	(586.0)	-	-100.0%	-
activities											
Borrowing activities	69.3			(1 231.0)	-360.9%	50.5%	_	(586.0)	-	-100.0%	-
Repayment of finance leases	(1.5)	(1.4)	(0.3)	(0.2)	-51.3%	26.2%	-	_	-	-100.0%	-
Other flows from financing	_	_	(4.0)	-	-	23.2%	-	_	-	-	-
activities											
Net increase/(decrease) in	2 845.8	(706.6)	(19.0)	676.5	-38.1%	4.9%	460.5	(1 963.4)	(1 408.9)	-227.7%	100.0%
cash and cash equivalents											
Statement of financial position											
Carrying value of assets	26 865.8	28 629.5	29 819.9	31 658.6	5.6%	69.2%	36 261.2	45 760.5	54 894.0	20.1%	73.6%
of which:											
Acquisition of assets	(2 479.6)	(1 590.3)	(1 245.1)	(2 003.2)	-6.9%	100.0%	(5 142.1)	(10 143.8)	(10 033.6)	71.1%	100.0%
Investments	600.7	3 772.9	4 940.1	5 980.8	115.1%	8.7%	6 359.9	5 105.1	2 907.6	-21.4%	9.4%
Inventory	167.3	169.9	174.3	178.9	2.2%	0.4%	186.6	194.9	203.9	4.5%	0.3%
Loans	1.8	1.5	8.2	176.4	361.1%	0.1%	175.3	174.3	173.6	-0.5%	0.3%
Receivables and prepayments	2 652.5	3 151.8	4 446.7	3 778.5	12.5%	8.2%	4 182.5	4 766.5	5 108.0	10.6%	7.9%
Cash and cash equivalents	7 001.9	4 902.4	4 884.1	5 560.6	-7.4%	13.4%	6 021.1	4 057.7	2 648.8	-21.9%	8.5%
Non-current assets held for	12.2	0.2	0.1		-100.0%	_	_	_	-	-	-
sale											
Total assets	37 302.3	40 628.0	44 273.4	47 333.8	8.3%	100.0%	53 186.5	60 059.0	65 935.9	11.7%	100.0%
Accumulated surplus/(deficit)	28 814.8	32 223.6	35 712.1	40 261.1	11.8%	80.6%	44 937.5	50 026.2	55 725.1	11.4%	84.3%
Borrowings	4 383.7	4 384.4	3 154.8	3 152.7	-10.4%	9.1%	2 566.5	2 566.3	1 987.1	-14.3%	4.7%
Deferred income	136.3	133.5	129.0	140.6	1.0%	0.3%	146.7	153.3	160.3	4.5%	0.3%
Trade and other payables	3 861.0	3 761.0	5 161.3	3 742.8	-1.0%	9.8%	5 499.2	7 276.6	8 026.9	29.0%	10.6%
Provisions	106.5	125.5	116.2	36.6	-30.0%	0.2%	36.6	36.6	36.6		0.1%
Total equity and liabilities	37 302.3	40 628.0	44 273.4	47 333.8	8.3%	100.0%	53 186.5	60 059.0	65 935.9	11.7%	100.0%

Table 41.27 Rand Water personnel numbers and cost by salary level

		r of posts																	
	estima	ated for																Average	
	31 Ma	rch 2024			Nu	ımber an	ıd cost <sup>1</sup> o	f perso	nnel pos	ts filled/p	lanned	for on fu	ınded est	ablishn	nent			growth	
		Number																rate of	Average:
		of posts																person-	salary
	Number	on																nel	level/
	of	approved																posts	Total
	funded	establish-		Actual		Revis	ed estim	ate			Medi	um-term	expendit	ure esti	imate			(%)	(%)
	posts	ment		2022/23			2023/24			2024/25			2025/26			2026/27		2023/24	- 2026/27
					Unit			Unit			Unit			Unit			Unit		
Rand W	/ater		Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	3 527	3 527	3 527	3 036.5	0.9	3 527	2 967.0	0.8	3 527	3 174.7	0.9	3 527	3 396.9	1.0	3 527	3 634.7	1.0	_	100.0%
level																			
1-6	9	9	9	15.0	1.7	9	14.6	1.6	9	15.7	1.7	9	16.8	1.9	9	17.9	2.0	_	0.3%
7 - 10	2 667	2 667	2 667	1 560.4	0.6	2 667	1 524.7	0.6	2 667	1 631.4	0.6	2 667	1 745.6	0.7	2 667	1 867.8	0.7	-	75.6%
11 – 12	204	204	204	245.1	1.2	204	239.5	1.2	204	256.3	1.3	204	274.2	1.3	204	293.4	1.4	-	5.8%
13 – 16	605	605	605	1 064.9	1.8	605	1 040.5	1.7	605	1 113.4	1.8	605	1 191.3	2.0	605	1 274.7	2.1	-	17.2%
17 – 22	42	42	42	151.1	3.6	42	147.6	3.5	42	158.0	3.8	42	169.0	4.0	42	180.8	4.3	-	1.2%

<sup>1.</sup> Rand million

## **Trans-Caledon Tunnel Authority**

### Selected performance indicators

Table 41.28 Trans-Caledon Tunnel Authority performance indicators by programme/objective/activity and related priority

						Estimated			
			Audit	ed perforn	nance	performance	N	ITEF target	ts
Indicator	Programme/Objective/Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage completion of 160km pipeline per	Mokolo-Crocodile water augmentation project	Priority 2:	_1	_1	_1	_1	_1	20%	40%
year Percentage completion of 6.3km pipeline per year	Berg River-Voëlvlei augmentation scheme	Economic transformation and job creation	_1	_1	_1	_1	_1	30%	100%

<sup>1.</sup> No historical data available due to the entity being in the process of raising funding to finalise its institutional arrangements. Once this is finalised, the tender for the construction of the pipeline and weir will be issued.

#### **Entity overview**

The Trans-Caledon Tunnel Authority is a specialised liability management entity that derives its mandate from the National Water Act (1998). It is responsible for financing and implementing the development of bulk raw water infrastructure and providing treasury management services to the department. The entity is expected to merge with the Water Trading Entity by 2024/25 to form the National Water Resources Infrastructure Agency.

Over the medium term, the authority will continue to implement the Berg River-Voëlvlei augmentation scheme, phase 2 of Mokolo-Crocodile water augmentation project and phase 1 of the uMkhomazi water project. Expenditure is expected to increase at an average annual rate of 37 per cent, from R2.9 billion in 2023/24 to R7.5 billion in 2026/27, due to the increase in capital expenditure for the construction of strategic water resources projects. These projects provide new infrastructure, the rehabilitation and upgrading of existing infrastructure and improving the management of water and sanitation infrastructure.

The authority generates revenue through the fees it charges for financing and managing projects for the department. Revenue is expected to increase at an average annual rate of 38.1 per cent, from R2.8 billion in 2023/24 to R7.3 billion in 2026/27, mainly driven by revenue generated from the construction of water infrastructure.

# Programmes/Objectives/Activities

Table 41.29 Trans-Caledon Tunnel Authority expenditure trends and estimates by programme/objective/activity

						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediur	n-term exper	diture	rate	Total
_	Aud	dited outcor	ne	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Administration	1 312.2	1 305.0	1 374.6	1 463.6	3.7%	57.6%	2 292.1	2 333.3	1 953.4	10.1%	38.5%
Berg water project	49.5	35.0	26.0	27.2	-18.1%	1.5%	35.3	33.6	33.0	6.7%	0.6%
Vaal River eastern subsystem	302.8	281.0	277.0	269.7	-3.8%	12.0%	230.0	208.7	211.9	-7.7%	4.9%
augmentation project											
Mooi-Mgeni transfer scheme	186.7	106.0	43.0	1.1	-82.0%	3.7%	1.6	1.7	5.0	66.9%	_
Olifants River water resource	155.7	54.0	27.0	0.9	-81.8%	2.6%	1.4	1.1	1.2	8.6%	_
development project											
Komati water scheme augmentation	114.7	106.0	96.1	107.4	-2.2%	4.5%	107.8	101.1	97.8	-3.1%	2.1%
project											
Mokolo-Crocodile water	224.7	292.0	167.0	514.1	31.8%	12.1%	1 676.9	2 873.1	3 571.5	90.8%	34.9%
augmentation project											
Acid mine drainage	-	_	-	427.6	-	3.7%	493.6	535.6	581.3	10.8%	9.9%
Berg River- Voëlvlei augmentation	49.1	26.0	17.0	34.3	-11.2%	1.3%	105.7	74.8	321.2	110.7%	2.1%
project											
uMkhomazi water project	25.5	14.0	19.0	60.5	33.3%	1.2%	386.4	580.3	689.2	125.0%	6.8%
Total	2 421.0	2 219.0	2 046.8	2 906.4	6.3%	100.0%	5 330.8	6 743.3	7 465.6	37.0%	100.0%

# Statements of financial performance, cash flow and financial position

Table 41.30 Trans-Caledon Tunnel Authority statements of financial performance, cash flow and financial position

Statement of financial performa	ince	•			Average	Average: Expen-			·	Average	Average: Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediun	n-term expen	diture	rate	Total
_		Audited outco		estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Revenue											
Non-tax revenue	3 351.0	3 542.0	3 118.8	2 781.8	-6.0%	100.0%	5 190.5	6 603.8	7 323.5	38.1%	100.0%
Sale of goods and services other than capital assets	656.0	778.0	720.8	1 215.1	22.8%	27.1%	3 377.3	4 426.4	5 591.7	66.3%	63.0%
of which:											
Sales by market	656.0	778.0	720.8	1 215.1	22.8%	27.1%	3 377.3	4 426.4	5 591.7	66.3%	63.0%
establishments											
Construction revenue	171.0	262.0	138.0	330.5	24.6%	7.2%	2 103.5	3 304.0	4 380.4	136.7%	40.6%
Revenue from services	242.0	252.0	267.0	387.0	16.9%	9.2%	437.9	477.3	520.3	10.4%	9.2%
rendered											
Other income	243.0	264.0	315.8	497.5	27.0%	10.7%	835.9	645.2	691.1	11.6%	13.3%
Other non-tax revenue	2 695.0	2 764.0	2 398.0	1 566.8	-16.5%	72.9%	1 813.2	2 177.4	1 731.8	3.4%	37.0%
Total revenue	3 351.0	3 542.0	3 118.8	2 781.8	-6.0%	100.0%	5 190.5	6 603.8	7 323.5	38.1%	100.0%
Expenses											
Current expenses	2 421.0	2 219.0	2 046.8	2 906.4	6.3%	100.0%	5 330.8	6 743.3	7 465.6	37.0%	100.0%
Compensation of employees	260.9	244.9	303.3	318.5	6.9%	11.9%	334.4	351.1	375.7	5.7%	6.9%
Goods and services	386.1	531.1	411.6	1 010.0	37.8%	23.7%	3 172.3	4 204.4	5 343.3	74.2%	57.0%
Depreciation	8.0	2.0	5.9	10.7	10.3%	0.3%	10.5	9.9	14.4	10.3%	0.2%
Interest, dividends and rent on	1 766.0	1 441.0	1 326.0	1 567.2	-3.9%	64.1%	1 813.6	2 177.8	1 732.2	3.4%	35.9%
land											
Total expenses	2 421.0	2 219.0	2 046.8	2 906.4	6.3%	100.0%	5 330.8	6 743.3	7 465.6	37.0%	100.0%
Surplus/(Deficit)	930.0	1 323.0	1 072.0	(124.6)	-151.2%		(140.4)	(139.5)	(142.1)	4.5%	
Cash flow statement											
Cash flow from operating	5 034.0	4 220.0	2 375.3	(78.0)	-124.9%	100.0%	(4 569.2)	(4 810.5)	(684.5)	106.3%	100.0%
activities				` '			. ,	, ,	, ,		
Receipts											
Non-tax receipts	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
Sales of goods and services	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
other than capital assets											
of which:											
Sales by market establishment	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
Construction revenue	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
Revenue from services	-	_	_	387.0	-	1.0%	-	_	_	-100.0%	1.0%
rendered											
Other income	_	_	_	497.5	-	1.3%	_	_	_	-100.0%	1.3%
Total receipts	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
Payment		<u> </u>									
Current payments	6 071.0	7 096.0	8 442.0	9 384.8	15.6%	100.0%	13 935.3	13 937.4	9 692.7	1.1%	100.0%
Compensation of employees	237.6	288.9	303.3	318.5	10.3%	3.7%	334.4	351.1	375.7	5.7%	3.0%
Goods and services	4 071.4	5 366.1	6 812.7	7 499.1	22.6%	75.8%	11 787.3	11 408.5	7 584.9	0.4%	81.2%
Interest and rent on land	1 762.0	1 441.0	1 326.0	1 567.2	-3.8%	20.4%	1 813.6	2 177.8	1 732.2	3.4%	15.8%
Total payments	6 071.0	7 096.0	8 442.0	9 384.8	15.6%	100.0%	13 935.3	13 937.4	9 692.7	1.1%	100.0%

Table 41.30 Trans-Caledon Tunnel Authority statements of financial performance, cash flow and financial position (continued)

Cash flow statement						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediun	n-term expen	diture	rate	Total
	Αι	idited outco	me	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Net cash flow from investing	858.0	316.0	(12.0)	403.2	-22.3%	100.0%	911.5	835.2	561.6	11.7%	100.0%
activities											
Acquisition of property, plant,	_	(1.0)	(26.0)	1	-	54.1%	-	-	-	-	-
equipment and intangible assets											
Proceeds from the sale of	_	_	14.0	_	-	-29.2%	_	_	_	-	-
property, plant, equipment and											
intangible assets											
Other flows from investing	858.0	317.0	-	403.2	-22.3%	75.1%	911.5	835.2	561.6	11.7%	100.0%
activities											
Net cash flow from financing	(949.0)	(4 921.0)	(1 853.1)	(1 480.3)	16.0%	100.0%	8 851.0	796.6	(2 202.1)	14.2%	100.0%
activities											
Borrowing activities	(944.0)	(4 917.0)	(1 853.1)	(1 480.3)	16.2%	99.8%	8 851.0	796.6	(2 202.1)	14.2%	100.0%
Repayment of finance leases	(5.0)	(4.0)	_	_	-100.0%	0.2%	-	_	_	-	-
Net increase/(decrease) in cash	4 943.0	(385.0)	510.2	(1 155.1)	-161.6%	43.0%	5 193.3	(3 178.7)	(2 325.0)	26.3%	100.0%
and cash equivalents											
Statement of financial position						,					•
Carrying value of assets	3.0	2.0	23.3	31.0	117.9%	0.1%	21.5	11.6	9.8	-31.8%	0.1%
of which:											
Acquisition of assets	_	(1.0)	(26.0)	_	_	_	_	_	_	_	_
Investments	60.0	46.0	23.0	_	-100.0%	0.1%	-	_	_	-	-
Receivables and prepayments	14 894.0	11 493.0	10 882.8	13 587.8	-3.0%	57.7%	17 214.2	21 496.8	18 112.6	10.1%	53.1%
Cash and cash equivalents	9 234.0	8 849.0	9 359.2	9 255.8	0.1%	42.0%	16 870.6	20 993.5	16 794.8	22.0%	46.9%
Finance lease receivable	_	-	21.0	_	_	-	-	_	_	-	-
Total assets	24 191.0	20 390.0	20 309.3	22 874.6	-1.8%	100.0%	34 106.3	42 501.8	34 917.2	15.1%	100.0%
Accumulated surplus/(deficit)	2 876.0	3 890.0	4 962.0	5 761.4	26.1%	20.1%	6 580.5	7 095.0	6 228.9	2.6%	19.8%
Borrowings	20 086.0	15 200.0	14 149.1	12 689.5	-14.2%	70.7%	22 803.6	28 866.3	25 979.6	27.0%	66.2%
Finance lease	_	-	18.4	-	-	_	-	_	_	-	-
Trade and other payables	1 120.0	679.0	1 176.7	3 792.3	50.2%	7.6%	3 011.3	3 009.7	2 708.7	-10.6%	10.1%
Taxation	96.0	-	-	_	-100.0%	0.1%	-	_	_	-	-
Provisions	13.0	34.0	-	631.4	264.9%	0.7%	1 711.0	3 530.9	-	-100.0%	4.0%
Derivatives financial instruments	-	587.0	3.1	_	-	0.7%	_	_	-	-	-
Total equity and liabilities	24 191.0	20 390.0	20 309.3	22 874.6	-1.8%	100.0%	34 106.3	42 501.8	34 917.2	15.1%	100.0%

## **Personnel information**

Table 41.31 Trans-Caledon Tunnel Authority personnel numbers and cost by salary level

	Numbe	r of posts																	
	estim	ated for																Average	
_	31 Ma	rch 2024			N	umber and	d cost <sup>1</sup> o	f perso	nnel post	s filled/p	lanned	for on fu	nded est	ablishn	nent			growth	
		Number																rate of	Average:
		of posts																person-	salary
ı	Number	on																nel	level/
	of	approved																posts	Total
	funded	establish-		Actual		Revise	ed estim	ate			Medi	um-term	expendit	ure est	imate			(%)	(%)
	posts	ment	2	2022/23		2	023/24		2	2024/25		2	2025/26		2	2026/27		2023/24	- 2026/27
Trans-C	funded establish- Actu- posts ment 2022/ ns-Caledon Tunnel hority Number Co				Unit			Unit			Unit			Unit			Unit		
Authori	ty		Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	225	225	225	303.3	1.3	225	318.5	1.4	225	334.4	1.5	225	351.1	1.6	225	375.7	1.7	-	100.0%
level																			
1-6	3	3	3	0.9	0.3	3	0.9	0.3	3	1.0	0.3	3	1.0	0.3	3	1.1	0.4	-	1.3%
7 – 10	55	55	55	30.2	0.5	55	31.7	0.6	55	33.3	0.6	55	35.0	0.6	55	37.4	0.7	-	24.4%
11 – 12	46	46	46	42.1	0.9	46	44.2	1.0	46	46.4	1.0	46	48.8	1.1	46	52.2	1.1	-	20.4%
13 – 16	102	102	102	165.2	1.6	102	173.4	1.7	102	182.1	1.8	102	191.2	1.9	102	204.6	2.0	-	45.3%
17 – 22	19	19	19	64.9	3.4	19	68.2	3.6	19	71.6	3.8	19	75.2	4.0	19	80.4	4.2	_	8.4%

# uMngeni-uThukela Water

# Selected performance indicators

Table 41.32 uMngeni-uThukela Water performance indicators by programme/objective/activity and related priority

	Programme/Objective/		Audit	ed perfori	mance	Estimated performance	N	TEF targe	ts
Indicator	Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Cost per kilolitre per year	Bulk activities	Duinnite - Fr Constint	R5.41	R5.58	R5.56	R7.56	R8.04	R8.77	R9.44
Weighted average cost of capital per year	Bulk activities	Priority 5: Spatial integration, human settlements and local	10.6%	10.8%	11%	11.4%	11.6%	11.6%	11.6%
Average volume of water sold per year (megalitres)	olume of water Bulk activities		548 547	562 483	580 726	622 636	627 227	630 284	636 093

#### Entity overview

The former Umgeni water board was established in terms of the Water Services Act (1997) to provide water and sanitation services in its service area, which comprised mostly rural areas in KwaZulu-Natal and the eThekwini metropolitan area. In May 2023, the entity's area of operation was extended to incorporate the former Mhlatuze Water's area of operation. It was renamed uMngeni-uThukela Water. The entity supplies water and sanitation services to an estimated 11.1 million people.

Over the medium term, the entity will proceed with the construction of the potable water component of the uMkhomazi water project, the Stephen Dlamini Dam, the Ncwabeni off-channel storage dam project, phase 1 of the Greater Mpofana regional scheme, phase 3 of the Maphumulo bulk water supply scheme, and the implementation of the raw water component in the Lower uMkhomazi bulk water supply scheme project.

Expenditure is expected to increase at an average annual rate of 3.9 per cent, from R6.3 billion in 2023/24 to R7.1 billion in 2026/27. Revenue is expected to increase at an average annual rate of 7.2 per cent, from R7 billion in 2023/24 to R8.7 billion in 2026/27, mainly driven by an anticipated increase in bulk water sales.

#### **Programmes/Objectives/Activities**

Table 41.33 uMngeni-uThukela Water expenditure trends and estimates by programme/objective/activity

		-			Average growth	Average: Expen- diture/				Average growth	Average: Expen- diture/
				Revised	rate	Total	Mediur	n-term expen	diture	rate	Total
	Audited outcome				(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25 2025/26 2026/27			2023/24 -	2026/27
Administration	1 813.0	2 047.0	2 628.3	3 156.8	20.3%	51.3%	3 006.8	3 088.1	3 221.3	0.7%	47.3%
Bulk activities	1 613.7	1 796.9	1 987.4	2 519.0	16.0%	42.6%	2 756.4	3 007.2	3 282.5	9.2%	43.7%
Wastewater	148.1	141.8	176.8	235.5	16.7%	3.8%	254.5	274.7	295.8	7.9%	4.0%
Other activities	26.7	27.3	46.1	437.1	153.9%	2.3%	280.6	297.5	310.8	-10.7%	5.0%
Total	3 601.5	4 013.1	4 838.5	6 348.5	20.8%	100.0%	6 298.3	6 667.5	7 110.4	3.9%	100.0%

## Statements of financial performance, cash flow and financial position

Table 41.34 uMngeni-uThukela Water statements of financial performance, cash flow and financial position

Statement of financial performance						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Medium	n-term expend	diture	rate	Total
		Audited o	utcome	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Revenue											
Non-tax revenue	4 864.2	5 270.7	6 000.3	7 040.5	13.1%	100.0%	7 414.6	8 006.9	8 679.2	7.2%	100.0%
Sale of goods and services other than	4 528.2	4 909.5	5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%
capital assets											
of which:											
Sales by market establishments	4 528.2	4 909.5	5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%
Water sales	4 235.5	4 582.1	4 876.5	5 561.1	9.5%	83.6%	6 057.9	6 652.0	7 337.5	9.7%	82.1%
Wastewater	246.1	279.3	304.8	404.2	18.0%	5.3%	453.7	488.7	532.6	9.6%	6.0%
Other activities	46.6	48.1	71.6	717.2	148.7%	3.3%	616.8	649.1	679.1	-1.8%	8.6%
Other non-tax revenue	335.9	361.2	747.5	358.0	2.1%	7.8%	286.1	217.1	129.9	-28.7%	3.3%
Total revenue	4 864.2	5 270.7	6 000.3	7 040.5	13.1%	100.0%	7 414.6	8 006.9	8 679.2	7.2%	100.0%
Expenses					•						
Current expenses	3 601.5	4 013.1	4 838.5	6 348.5	20.8%	100.0%	6 298.3	6 667.5	7 110.4	3.9%	100.0%
Compensation of employees	794.1	931.6	1 112.2	1 250.3	16.3%	22.0%	1 334.3	1 410.8	1 491.3	6.0%	20.8%
Goods and services	2 335.3	2 581.6	3 223.0	4 423.6	23.7%	66.4%	4 247.2	4 476.9	4 784.2	2.6%	67.9%
Depreciation	422.1	489.6	502.9	644.7	15.2%	11.1%	645.2	686.8	728.7	4.2%	10.2%
Interest, dividends and rent on land	50.0	10.3	0.5	29.9	-15.8%	0.5%	71.6	93.0	106.2	52.6%	1.1%
Total expenses	3 601.5	4 013.1	4 838.5	6 348.5	20.8%	100.0%	6 298.3	6 667.5	7 110.4	3.9%	100.0%
Surplus/(Deficit)	1 262.7	1 257.6	1 161.8	692.0	-18.2%		1 116.3	1 339.4	1 568.8	31.4%	

Table 41.34 uMngeni-uThukela Water statements of financial performance, cash flow and financial position (continued)

Table 41.34 uMngeni-uThukel	u vvatei	Jutelli	C1163 O1 111	ianciai pei	TOTTILL		w and ma	ilciai positi	131103) 1101	iucuj	Auguaga
Cash flow statement					Average	Average: Expen-				Average	Average: Expen-
					Average	diture/				Average	•
				Revised	growth rate	Total	Modius	n-term expen	dituro	growth rate	diture/ Total
		Audited o	utcome	estimate	(%)	(%)	ivieululi	estimate	uiture	(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -		2024/25	2025/26	2026/27	2023/24 -	
Cash flow from operating activities	1 405.9		1 877.0	1 327.7	-1.9%	100.0%	1 900.0	2 170.5	2 496.0	23.4%	100.0%
Receipts	1 405.5	1 933.1	1 0//.0	1 327.7	-1.5%	100.0%	1 900.0	2 170.5	2 490.0	23.4/0	100.0%
Non-tax receipts	4 777.6	5 236.5	5 807.4	7 032.5	13.8%	98.6%	7 406.6	7 998.9	8 671.1	7.2%	99.9%
Sales of goods and services other than	4 528.2		5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%
capital assets	4 320.2	4 303.3	3 232.0	0 082.3	13.370	32.276	7 128.5	7 703.3	8 343.2	8.076	30.776
of which:											
Sales by market establishment	4 528 2	4 909.5	5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%
Water sales	4 235.5		4 876.5	5 561.1	9.5%	83.6%	6 057.9	6 652.0	7 337.5	9.7%	82.1%
Wastewater	246.1		304.8	404.2	18.0%	5.3%	453.7	488.7	532.6	9.6%	6.0%
Other activities	46.6		71.6	717.2	148.7%	3.3%	616.8	649.1	679.1	-1.8%	8.6%
Other tax receipts	249.4		554.6	350.0	12.0%	6.4%	278.1	209.1	121.9	-29.7%	3.2%
Financial transactions in assets and	86.5	17.9	192.9	8.0	-54.9%	1.4%	8.0	8.0	8.1	0.5%	0.1%
liabilities											
Total receipts	4 864.2	5 254.4	6 000.3	7 040.5	13.1%	100.0%	7 414.6	8 006.9	8 679.2	7.2%	100.0%
Payment											
Current payments	3 458.2	3 299.4	4 123.4	5 712.8	18.2%	100.0%	5 514.6	5 836.4	6 183.2	2.7%	100.0%
Compensation of employees	794.1	931.6	1 105.0	1 250.3	16.3%	25.0%	1 334.3	1 410.8	1 491.3	6.0%	23.6%
Goods and services	2 614.1	2 357.5	3 017.8	4 432.6	19.2%	74.5%	4 108.7	4 332.6	4 585.7	1.1%	75.1%
Interest and rent on land	50.0	10.3	0.5	29.9	-15.8%	0.6%	71.6	93.0	106.2	52.6%	1.3%
Total payments	3 458.2	3 299.4	4 123.4	5 712.8	18.2%	100.0%	5 514.6	5 836.4	6 183.2	2.7%	100.0%
Net cash flow from investing activities	(1 167.7)	(3 353.2)	(3 129.2)	(2 040.1)	20.4%	100.0%	(3 259.1)	(2 546.4)	(3 171.7)	15.8%	100.0%
Acquisition of property, plant,	(792.1)	(1049.0)	(1 805.9)	(3 341.0)	61.6%	80.1%	(4 101.6)	(3 996.4)	(3 610.4)	2.6%	140.1%
equipment and intangible assets											
Acquisition of software and other	(9.7)	(1.1)	(9.0)	_	-100.0%	0.3%	_	(0.9)	_	-	_
intangible assets											
Proceeds from the sale of property,	1.8	4.9	1.3	0.3	-47.9%	-0.1%	0.3	0.3	0.3	_	_
plant, equipment and intangible assets		,									
Other flows from investing activities		(2 308.0)	(1 315.5)	1 300.6	-252.4%	19.7%	842.2	1 450.7	438.4	-30.4%	-40.1%
Net cash flow from financing activities		150.7	717.7	590.7	-239.5%	100.0%	1 375.1	680.5	1 002.4	19.3%	100.0%
Deferred income	382.6	200.2	642.3	269.0	-11.1%	23.0%	315.0	151.5	158.4	-16.2%	26.6%
Borrowing activities	(630.0)	(24.8)	(24.8)	123.1	-158.0%	72.6%	1 090.8	666.4	1 190.7	113.1%	79.2%
Repayment of finance leases	29.8	(0.3) (24.3)	(1.2) 101.4	(1.2) 199.8	88.5%	-0.1% 4.5%	(1.3)	(1.4)	(1.4)	4.4% -220.0%	-0.2%
Other flows from financing activities  Net increase/(decrease) in cash and		(1 247.4)	(534.5)	(121.8)	-280.6%	-10.9%	(29.4) <b>15.9</b>	(135.9) <b>304.6</b>	(345.3) <b>326.7</b>	-239.0%	-5.7% <b>100.0%</b>
cash equivalents	20.7	(1 247.4)	(334.3)	(121.8)	-200.076	-10.5/6	13.5	304.0	320.7	-233.076	100.076
Statement of financial position											
Carrying value of assets	9 038.1	9 139.9	9 619.3	14 004.8	15.7%	60.3%	16 908.8	20 163.3	23 082.9	18.1%	78.4%
of which:											
Acquisition of assets	(792.1)	(1 049.0)	(1 805.9)	(3 341.0)	61.6%	100.0%	(4 101.6)	(3 996.4)	(3 610.4)	2.6%	100.0%
Investments	4 788.0	5 061.5	6 493.3	3 889.1	-6.7%	29.9%	2 792.4	1 976.5	1 518.2	-26.9%	11.4%
Inventory	22.2	26.1	33.0	64.3	42.6%	0.2%	70.4	76.6	83.2	9.0%	0.3%
Receivables and prepayments	1 053.5	1 111.0	1 189.1	1 569.8	14.2%	7.1%	1 987.9	1 386.4	1 512.8	-1.2%	7.0%
Cash and cash equivalents	41.4	824.9	290.4	541.2	135.5%	2.4%	561.0	714.1	882.4	17.7%	2.9%
Non-current assets held for sale	1.9	0.5	2.9	0.5	-33.5%	_	0.5	0.5	0.5	_	ı
Total assets		16 164.0	17 628.0	20 069.7	10.3%	100.0%	22 321.1	24 317.4	27 080.0	10.5%	100.0%
Accumulated surplus/(deficit)	11 927.5	13 185.1	14 441.1	16 751.1	12.0%	81.7%	17 867.4	19 206.8	20 775.6	7.4%	79.8%
Capital reserve fund	58.1	58.2	58.2	53.0	-3.0%	0.3%	1 054.7	214.5	309.3	80.1%	1.8%
Borrowings		1 223.1	1 177.9	1 181.8	-1.7%	7.1%	1 060.4	2 251.1	3 347.0	41.5%	8.1%
Deferred income	11.4		12.3	10.8	-1.6%	0.1%	10.8	10.8	10.8	_	-
Trade and other payables	895.8		945.8	951.6	2.0%	5.2%	946.7	920.4	894.9	-2.0%	4.0%
Provisions	469.3	523.6	477.3	625.4	10.0%	3.1%	679.9	763.3	823.5	9.6%	3.1%
Derivatives financial instruments	339.4		515.4	496.0	13.5%	2.6%	701.2	950.5	918.8	22.8%	3.2%
Total equity and liabilities	14 945.0	16 164.0	17 628.0	20 069.7	10.3%	100.0%	22 321.1	24 317.4	27 080.0	10.5%	100.0%

Table 41.35 uMngeni-uThukela Water personnel numbers and cost by salary level

		r of posts																	
	estima	ated for																Average	
_	31 Mai	rch 2024			Nι	ımber an	d cost <sup>1</sup> o	f persoi	nnel post	s filled/p	lanned	for on fu	nded est	ablishn	nent			growth	
		Number																rate of	Average:
		of posts																person-	salary
ľ	Number	on																nel	level/
	of	approved																posts	Total
	funded establish- Actual posts ment 2022/23						ed estim	ate			Medi	um-term	expendit	ure est	imate			(%)	(%)
						- 2	2023/24			2024/25			2025/26			2026/27		2023/24	- 2026/27
					Unit			Unit			Unit			Unit			Unit		
uMngen	i-uThuk	ela Water	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	1 827	1 827	1 519	1 112.2	0.7	1 827	1 250.3	0.7	1 829	1 334.3	0.7	1 829	1 410.8	0.8	1 829	1 491.3	0.8	0.0%	100.0%
level																			
1-6	398	398	299	70.3	0.2	398	98.9	0.2	398	105.3	0.3	398	111.3	0.3	398	117.7	0.3	_	21.8%
7 – 10	1 040	1 040	902	552.2	0.6	1 040	607.2	0.6	1 040	646.5	0.6	1 040	683.6	0.7	1 040	722.6	0.7	-	56.9%
11 – 12	178	178	146	172.0	1.2	178	202.9	1.1	178	216.1	1.2	178	228.4	1.3	178	241.5	1.4	-	9.7%
13 – 16	209	209	171	303.1	1.8	209	333.4	1.6	211	357.9	1.7	211	378.5	1.8	211	400.0	1.9	0.3%	11.5%
17 – 22	2	2	1	14.5	14.5	2	8.0	4.0	2	8.5	4.2	2	9.0	4.5	2	9.5	4.7	-	0.1%
	2	2	1		14.5	2		4.0		8.5	4.2	2	9.0		2				

### **Water Research Commission**

#### Selected performance indicators

Table 41.36 Water Research Commission performance indicators by programme/objective/activity and related priority

						Estimated			
			Audit	ed perforn	nance	performance	N	1TEF targe	ts
Indicator	Programme/Objective/Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of postgraduate	Research and development		326	250	432	200	250	250	250
students supported on all									
projects managed by the									
commission per year									
Percentage of resilience-	Research and development		_1	_1	_1	30%	30%	30%	30%
related projects per total									
number of completed									
research, development		Entity mandate							
and innovation projects		Entity manuate							
per year									
Percentage of adaptation-	Research and development		_1	_1	_1	50%	50%	50%	50%
related projects per total									
number of completed									
research, development									
and innovation projects									
per year									

<sup>1.</sup> No historical data available.

### **Entity overview**

The legislative mandate of the Water Research Commission is set out in the Water Research Act (1971). Its primary functions include promoting coordination, cooperation and communication in water research and development; establishing water research needs and priorities; enhancing knowledge and capacity building within the water sector; and stimulating and funding priority-based water research.

Over the medium term, to ensure that water is supplied efficiently and predictably while ensuring transparency, the commission aims to maintain the percentage of resilience-related projects per total number of research, development and innovation projects per year at 30 per cent, and the percentage of adaptation-related projects at 50 per cent. It will also aim to provide financial support to 250 students in each year of the MTEF period.

Expenditure is expected to increase at an average annual rate of 2.5 per cent, from R420.1 million in 2023/24 to R452.8 million in 2026/27. The commission is set to derive 73.2 per cent (R984 million) of its revenue over the period ahead through water research levies. Total revenue is set to increase at an average annual rate of 0.8 per cent, from R442.1 million in 2023/24 to R452.8 million in 2026/27.

# **Programmes/Objectives/Activities**

Table 41.37 Water Research Commission expenditure trends and estimates by programme/objective/activity

						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediur	n-term expen	diture	rate	Total
	Au	dited outcome	e	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Administration	126.2	143.5	143.7	190.8	14.8%	42.7%	193.8	201.3	215.3	4.1%	45.8%
Research and development	90.6	129.1	123.0	210.6	32.5%	38.3%	214.3	196.5	201.0	-1.5%	47.1%
Innovation and impact	61.5	107.8	71.4	18.7	-32.7%	19.0%	33.6	36.6	36.6	25.0%	7.1%
Total	278.3	380.4	338.1	420.1	14.7%	100.0%	441.6	434.4	452.8	2.5%	100.0%

## Statements of financial performance, cash flow and financial position

Table 41.38 Water Research Commission statements of financial performance, cash flow and financial position

Statement of financial performa	ance			Revised	Average growth rate	Average: Expen- diture/ Total	Medium	n-term expen	ditura	Average growth rate	Average: Expen- diture/ Total
	1	Audited outco	me	estimate	(%)	(%)	iviculuii	estimate	uituic	(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -		2024/25	2025/26	2026/27	2023/24 -	
Revenue											
Non-tax revenue	344.7	417.5	408.7	442.1	8.6%	100.0%	441.6	434.4	452.8	0.8%	100.0%
Sale of goods and services	339.4	410.7	394.3	417.6	7.2%	96.9%	417.1	409.8	428.3	0.9%	94.5%
other than capital assets of which:			55								
Sales by market establishments	339.4	410.7	394.3	417.6	7.2%	96.9%	417.1	409.8	428.3	0.9%	94.5%
Water research levies	265.6	279.6	305.7	312.3	5.5%	72.4%	316.0	326.7	341.3	3.0%	73.2%
Leverage income	73.7	130.8	87.5	104.4	12.3%	24.4%	100.1	82.2	86.0	-6.3%	21.0%
Miscellaneous income	0.1	0.3	1.1	0.9	87.4%	0.1%	1.0	1.0	1.1	4.7%	0.2%
Other non-tax revenue	5.4	6.8	14.3	24.5	65.9%	3.1%	24.5	24.5	24.5	_	5.5%
Total revenue	344.7	417.5	408.7	442.1	8.6%	100.0%	441.6	434.4	452.8	0.8%	100.0%
Expenses			10011								
Current expenses	278.3	380.4	338.1	420.1	14.7%	100.0%	441.6	434.4	452.8	2.5%	100.0%
Compensation of employees	96.7	108.3	97.3	122.6	8.2%	30.3%	135.7	143.5	152.8	7.6%	31.7%
Goods and services	176.7	268.6	237.1	297.5	19.0%	68.8%	305.9	290.9	300.0	0.3%	68.3%
Depreciation	4.4	3.0	3.4		-100.0%	0.8%	-	_	-	-	-
Interest, dividends and rent on	0.5	0.5	0.4	_	-100.0%	0.1%	_	_	_	_	_
land	0.5	0.5	0.4		100.070	0.170					
Total expenses	278.3	380.4	338.1	420.1	14.7%	100.0%	441.6	434.4	452.8	2.5%	100.0%
Surplus/(Deficit)	66.5	37.1	70.5	22.0	-30.8%		_	_	_	-100.0%	
ou. p.us, (Denote,			70.0		55.675					200.070	
Cash flow statement											1
Cash flow from operating	71.5	16.7	84.4	11.8	-45.2%	100.0%	0.4	(0.5)	(1.4)	-149.1%	100.0%
activities											
Receipts											
Non-tax receipts	352.8	360.0	443.0	417.6	5.8%	100.0%	438.8	431.5	449.9	2.5%	100.0%
Sales of goods and services	347.0	352.9	427.7	393.1	4.2%	96.8%	414.2	406.9	425.3	2.7%	94.3%
other than capital assets of which:											
Sales by market establishment	347.0	352.9	427.7	393.1	4.2%	96.8%	414.2	406.9	425.3	2.7%	94.3%
Water research levies	255.6	228.0	361.9	312.3	6.9%	73.1%	316.0	326.7	341.3	3.0%	74.6%
Leverage income	91.5	122.7	64.6	104.4	4.5%	24.9%	97.3	79.3	83.0	-7.4%	21.0%
Miscellaneous income		2.1	1.1	0.9	-	0.3%	1.0	1.0	1.1	4.7%	0.2%
Other tax receipts	5.8	7.2	15.3	24.5	61.9%	3.2%	24.5	24.5	24.5		5.7%
Total receipts	352.8	360.0	443.0	417.6	5.8%	100.0%	438.8	431.5	449.9	2.5%	100.0%
Payment											
Current payments	281.3	343.3	358.6	405.8	13.0%	100.0%	438.4	431.9	451.3	3.6%	100.0%
Compensation of employees	96.7	108.3	100.8	122.6	8.2%	31.1%	142.8	151.0	160.8	9.5%	33.3%
Goods and services	184.6	235.1	257.7	283.2	15.3%	68.9%	295.6	280.9	290.4	0.8%	66.7%
Total payments	281.3	343.3	358.6	405.8	13.0%	100.0%	438.4	431.9	451.3	3.6%	100.0%
Net cash flow from investing activities	(0.1)	(0.7)	(1.3)	(9.9)	343.9%	100.0%	(3.3)	(3.7)	(5.4)	-18.1%	100.0%
Acquisition of property, plant, equipment and intangible	(0.1)	(0.4)	(1.2)	(8.6)	387.7%	72.8%	(1.8)	(2.9)	(4.6)	-19.0%	75.6%
Acquisition of software and other intangible assets	(0.0)	(0.4)	(0.1)	(1.3)	221.8%	27.2%	(1.5)	(0.9)	(0.9)	-12.4%	24.4%
Net cash flow from financing activities	(12.1)	(6.1)	17.3	-	-100.0%	_	-	-	-	-	-
Borrowing activities	(11.5)	(2.8)	(0.9)	_	-100.0%	_	_	_	-	_	-
Repayment of finance leases	(0.6)	(0.6)	(0.1)	_	-100.0%	_	_	_	_	_	_
Other flows from financing activities	-	(2.7)	18.2	_	-	_	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	59.3	9.9	100.4	1.9	-68.3%	13.5%	(3.0)	(4.2)	(6.8)	-253.6%	100.0%

Table 41.38 Water Research Commission statements of financial performance, cash flow and financial position (continued)

Statement of financial position						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediun	n-term expend	diture	rate	Total
		Audited outco	ome	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Carrying value of assets	11.6	9.3	8.0	15.2	9.4%	2.5%	15.8	16.9	19.7	9.0%	3.4%
of which:											
Acquisition of assets	(0.1)	(0.4)	(1.2)	(8.6)	387.7%	100.0%	(1.8)	(2.9)	(4.6)	-19.0%	100.0%
Investments	-	1.2	1.3	1.4	_	0.2%	1.4	1.5	1.6	4.7%	0.3%
Receivables and prepayments	54.5	113.1	60.4	62.9	4.9%	16.6%	65.9	69.0	72.2	4.7%	13.7%
Cash and cash equivalents	300.3	310.3	410.8	412.7	11.2%	80.7%	409.8	405.6	398.7	-1.1%	82.6%
Taxation	0.0	_	-	_	-100.0%	_	_	_	-	-	_
Total assets	366.5	433.9	480.5	492.2	10.3%	100.0%	492.9	493.0	492.1	-	100.0%
Accumulated surplus/(deficit)	178.4	215.5	286.0	308.0	20.0%	55.1%	308.0	308.0	308.0	-	62.5%
Borrowings	0.2	0.2	0.3	_	-100.0%	-	_	_	-	-	-
Finance lease	0.6	0.1	-	_	-100.0%	_	_	_	-	-	_
Trade and other payables	154.7	184.1	151.9	152.8	-0.4%	36.8%	154.1	155.4	156.8	0.9%	31.4%
Provisions	23.7	25.3	34.5	23.5	-0.2%	6.1%	24.8	26.0	27.4	5.1%	5.2%
Derivatives financial	8.9	8.7	7.8	7.8	-4.3%	1.9%	6.1	3.5	-	-100.0%	0.9%
instruments											
Total equity and liabilities	366.5	433.9	480.5	492.2	10.3%	100.0%	492.9	493.0	492.1	-	100.0%

Table 41.39 Water Research Commission personnel numbers and cost by salary level

		er of posts																	
	estim	ated for																Average	
	31 Ma	rch 2024			N	umber and	d cost <sup>1</sup> of	f perso	nnel post	s filled/p	lanned	for on fu	nded est	ablishr	nent			growth	
		Number																rate of	Average:
		of posts																person-	salary
	Number	on																nel	level/
	of	approved																posts	Total
	funded	establish-		Actual		Revis	ed estim	ate			Medi	um-term	expendit	ure est	imate			(%)	(%)
	posts	ment	2	022/23		2	2023/24		- 2	2024/25		2	025/26		2	2026/27		2023/24	- 2026/27
Water	Research				Unit			Unit			Unit			Unit			Unit		
Commi	ission		Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	111	111	90	97.3	1.1	111	122.6	1.1	103	135.7	1.3	91	143.5	1.6	89	152.8	1.7	-7.1%	100.0%
level																			
1-6	29	29	20	5.8	0.3	29	3.9	0.1	24	8.2	0.3	13	8.6	0.7	11	9.1	0.8	-27.6%	19.0%
7 – 10	29	29	18	10.9	0.6	29	17.3	0.6	26	27.5	1.1	26	29.3	1.1	26	31.2	1.2	-3.6%	27.3%
11 – 12	18	18	18	16.5	0.9	18	19.0	1.1	18	19.0	1.1	18	20.3	1.1	18	21.7	1.2	_	18.4%
13 – 16	26	26	25	37.2	1.5	26	48.2	1.9	26	47.6	1.8	25	49.5	2.0	25	52.7	2.1	-1.3%	26.1%
17 – 22	9	9	9	26.9	3.0	9	34.2	3.8	9	33.5	3.7	9	35.7	4.0	9	38.1	4.2	_	9.2%

<sup>1.</sup> Rand million.

# **Water Trading Entity**

## Selected performance indicators

Table 41.40 Water Trading Entity performance indicators by programme/objective/activity and related priority

						Estimated			
			Audit	ed perforn	nance	performance	N	ITEF target	ts
Indicator	Programme/Objective/Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of raw water projects completed per year	Operations, maintenance and refurbishment of national water resources schemes		0	0	1	0	0	1	0
Number of dam safety rehabilitation projects completed per year	Implementation of dam safety projects	Priority 2:	0	0	2	2	5	8	5
Percentage of water users validated within the catchment area per year	Implementation of water resources management activities	Economic transformation and job creation	63% (417 / 661)	63% (612/ 968)	62% (562/ 902)	80%	80%	80%	80%
Number of rivers where the monitoring programme has been implemented per year	Implementation of water resources management activities		77	81	76	75	75	75	0

Table 41.40 Water Trading Entity performance indicators by programme/objective/activity and related priority

						Estimated			
			Audit	ed perforr	nance	performance	N	1TEF targe	ts
Indicator	Programme/Objective/Activity	MTSF priority	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of	Operations, maintenance and		39.4%	44%	45%	70%	70%	70%	70%
planned maintenance	refurbishment of national water		(474/	(351/	(351/				
projects completed	resources schemes		1 203)	795)	795)				
per year as per the									
approved asset									
management plan									
Percentage of	Operations, maintenance and	Priority 2:	25.5%	39%	35%	≤30%	≤30%	≤30%	≤20%
unscheduled	refurbishment of national water	Economic	(307/	(312/	(364/				
maintenance projects	resources schemes	transformation	1 203)	795)	1 046)				
completed per year as		and job creation							
a proportion of									
planned maintenance									
projects									

#### Entity overview

The Water Trading Entity was established in 1983 to manage water infrastructure and resources, and the sale of raw water. It was converted into a trading entity in 2008 in terms of the Public Finance Management Act (1999). Over the MTEF period, the entity will continue to focus on maintaining existing water resource infrastructure, supporting the long-term sustainability of water resources, and supplying bulk water to strategic users such as large industrial companies to stimulate and support economic development. In an effort to leverage the entity's assets to finance water resource infrastructure in a more equitable and efficient manner, it is expected to merge with the Trans-Caledon Tunnel Authority to form the National Water Resources Infrastructure Agency by 2024/25.

The entity plans to roll out 18 dam safety rehabilitation projects through implementing its dam safety projects programme, which is allocated R478.6 million over the medium term. It will also aim to implement the raw water component of the Olifants management model at a projected cost of R2.4 billion over the period ahead.

Total expenditure is expected to increase at an average annual rate of 7.2 per cent, from R18 billion in 2023/24 to R22.2 billion in 2026/27, due to additional funding received through the budget facility for infrastructure for raising of the Clanwilliam Dam wall, the uMkhomazi water project and phases 2b and 2b+ (raw water pipeline) of the Olifants management model programme. The entity is expected to generate 75 per cent (R56 billion) of its revenue over the MTEF period from the sale of raw water. Total revenue is expected to increase at an average annual rate of 8 per cent, from R21.1 billion in 2023/24 to R26.5 billion in 2026/27.

### **Programmes/Objectives/Activities**

Table 41.41 Water Trading Entity expenditure trends and estimates by programme/objective/activity

	<u> </u>	•						•			
						Average:					Average:
					Average	Expen-				Average	Expen-
					growth	diture/				growth	diture/
				Revised	rate	Total	Mediun	n-term expe	nditure	rate	Total
	Au	dited outcon	ne	estimate	(%)	(%)		estimate		(%)	(%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Administration	997.9	1 103.7	1 161.6	1 213.8	6.7%	8.7%	1 274.5	1 338.3	1 399.8	4.9%	6.6%
Implementation of water resources management	984.8	1 089.2	1 146.3	1 197.9	6.7%	8.6%	-	-	-	-100.0%	1.7%
activities Operations, maintenance and refurbishment of national water resources schemes	1 934.0	1 399.0	2 248.6	2 349.8	6.7%	14.9%	2 467.2	2 590.6	2 709.8	4.9%	12.7%
Financing and investment in raw water infrastructure	3 882.0	3 394.7	8 843.3	10 098.2	37.5%	45.5%	11 456.3	13 775.1	14 417.9	12.6%	61.9%
Bulk water supply to strategic users	2 493.5	2 622.9	2 898.3	3 028.7	6.7%	21.3%	3 180.2	3 339.2	3 492.8	4.9%	16.4%
Implementation of dam safety projects	117.0	129.4	138.5	144.8	7.4%	1.0%	152.0	159.6	167.0	4.9%	0.8%
Total	10 409.2	9 738.8	16 436.6	18 033.2	20.1%	100.0%	18 530.3	21 202.8	22 187.3	7.2%	100.0%

# Statements of financial performance, cash flow and financial position

Table 41.42 Water Trading Entity statements of financial performance, cash flow and financial position

Revision	Statement of financial performan	ce			Revised	Average growth rate	Average: Expen- diture/ Total	Mediu	m-term exper	nditure	Average growth rate	Average: Expen- diture/ Total
New No.   1						(%)	(%)		estimate		(%)	(%)
Non-that revenue   13 62.4 1 596.5 1 504.4 1 7 590.4   9.3   8.6   8.6   18 50.4 1 99 58.2   20 483.7   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0   5.0		2020/21	2021/22	2022/23	2023/24	2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Sale of goods and services other than capital assets of which with capital capital capital assets of which with capital c		42.562.4	45.005.6	45 404 4	47.000.4	0.30/	00.00/	40.650.4	40 503 0	20 402 7	F 00/	70.60/
Then capital assets of wheth:    10												<b>78.6%</b> 77.8%
Size by market extolirimments   22 488 5 kl 395 4 1 3784 8   179007   1199   89.0%   189431   39778   20 2850   5.0%   778005   500007   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   5000   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005   778005	than capital assets	12 400.0	14 559.4	13 /04.0	17 300.7	11.5%	60.5%	10 431.3	19 3/3.0	20 203.0	3.0%	77.0%
Soles of water	-	12 488 5	14 559 4	13 784 8	17 500 7	11.9%	80.5%	18 451 3	19 373 8	20 265 0	5.0%	77.8%
Construction recense examed	*											75.0%
Commission earned  O.9	Construction revenue	270.3	291.0	328.5	384.9	12.5%	1.8%	404.2	424.4	443.9	4.9%	1.7%
Other sales  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1  10.1					244.4		0.3%	256.6	269.4	281.8	4.9%	1.1%
Other non-tax revenue				1.0	-		_	_			-	-
Transfers recivee   2099.4   2083.2   228.6   3372.7   17.7%   13.4%   5222.0   646.6   6035.2   21.4%   21.00   Total revenue   15.91.9   17.987.6   17.972.6   12.051.1   10.5%   10.00%   23.872.4   2629.5   51.99   8.0%   500   Expenses   10.409.2   97.88   16.486.6   18.033.2   20.1%   100.0%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   18.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   7.2%   100.00%   19.530.3   21.202.8   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.187.3   22.18				1 610 2	190 7		6 1%	100 1			4 0%	0.8%
Total revenue   15 631.9   17 682.7   17 672.6   21 063.1   10.5%   100.0%   38 77.4   26 029.5   26 518.9   8.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   10												21.4%
Expenses												100.0%
Compensation of employees	Expenses											
Soods and services	Current expenses	10 409.2	9 738.8	16 436.6	18 033.2	20.1%	100.0%	18 530.3	21 202.8	22 187.3	7.2%	100.0%
Depreciation   14850   14262   2894.0   30242   26.8%   18.8%   3171.1   3329.6   3490.9   4.9%   12.06   12.06   12.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10.06   10												6.8%
Interest, dividends and rent on land   3088.1   2874.6   6.992.5   8.164.2   38.3%   36.7%   8.891.2   11.081.8   11.591.5   12.4%   49.101.1   10.092.1   10.090.2   9.738.8   16.64.6   18.033.2   20.1%   10.090.8   18.530.3   21.202.8   22.187.3   7.2%   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8   10.092.8												27.4%
Jane	•											16.3% 49.4%
Total exceptes   10.409.2   978.8   16.486.6   18.03.2   20.13   100.09   18.50.3   21.202.8   21.87.3   7.2%   10.00	•	3 000.1	2014.0	0 332.3	0 104.2	30.3/0	30.770	0 031.2	11 001.0	11 331.3	12.4/0	43.470
Surplus/(Deficit)	-	10 409.2	9 738.8	16 436.6	18 033.2	20.1%	100.0%	18 530.3	21 202.8	22 187.3	7.2%	100.0%
Cash flow from operating activities Receipts Receipts Receipts Receipts Receipts Receipts 12 572.4   13 934.1   13 845.4   13 574.6   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.	·											
Cash flow from operating activities Receipts Receipts Receipts Receipts Receipts Receipts 12 572.4   13 934.1   13 845.4   13 574.6   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   84.9%   14 223.9   14 935.1   15 622.1   4.8%   73 546   2.6%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.2%   14 56.				•								
activities Receipts												
Name		6 633.7	6 754.8	3 279.3	10 112.8	15.1%	100.0%	12 374.7	13 956.9	13 891.0	11.2%	100.0%
Non-tar receipts 12 5724 13 934.1 13 845.4 13 574.6 2.6% 84.9% 14 223.9 14 935.1 15 622.1 4.8% 73 63 621.5 foods and services other than capital assets of which:  Soles by morket establishment 117 46.4 12 912.0 13 667.2 13 410.6 5.8% 81.3% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 601.6 5.8% 71.8 14 051.7 14 754.2 15 432.9 12.2 12.8 14.8 14.8 14.8 14.8 14.8 14.8 14.8 14												
Sales of goods and services other than capital asset of goods and services other than capital asset of which:  Soles by morket establishment of 11 320.0 10 039.7 10 839.6 13 410.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 50els by morket establishment of goods and services of which:  Soles by morket establishment of goods are serviced of which:  Soles by morket establishment of goods are serviced of which:  11 320.0 10 039.7 10 839.6 13 410.6 5.8% 71.8% 14 051.7 14 754.2 15 432.9 4.8% 73 50els by morket establishment of goods are serviced of goods and services or goods are serviced of goods are go	•	12 572.4	13 934.1	13 845.4	13 574.6	2.6%	84.9%	14 223.9	14 935.1	15 622.1	4.8%	73.9%
than capital assets of which:  Sales by market establishment  11 746.4	-											73.9%
Soles by market establishment	•											
Soles of water	of which:											
Construction revenue 425.3 2851.4 2825.7 384.9 -3.3% 10.1%	•											73.0%
Lease revenue carneed  1.0 0.9 1.9 2.44.4 524.5% 0.4% 5.7 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	•							14 051.7	14 754.2			73.0%
Chersalase   26.6   10.21   178.1   164.0   -41.7%   3.5%   172.2   180.8   189.1   4.9%   0.0   17ansfers received   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.7   2.068.								_	_	_		0.6% 0.4%
Transfers received   2 068.7   2 063.2   2 268.5   3 272.7   16.5%   15.1%   5 222.0   6 446.6   6 035.2   22.6%   26   Total receipts   14641.0   15 997.3   16 113.9   16 847.3   4.8%   100.0%   19 445.9   21 381.6   21 657.3   8.7%   100   Payment   Current payments   8 007.3   9 242.5   12 834.6   6 734.5   -5.6%   100.0%   7 071.2   7 424.8   77 66.3   4.9%   100   Compensation of employees   15 92.1   1459.2   17 20.0   16 68.1   1.6%   18.5%   1751.5   18 39.1   10 23.7   4.9%   100   Compensation of employees   4 658.3   6 267.6   9 914.1   2 636.2   -17.3%   60.6%   2 768.0   2 906.4   3 040.1   4.9%   39   Interest and rent on land   1757.0   1515.7   1 200.4   2 430.1   11.4%   20.9%   2 551.6   2 679.2   2 802.5   4.9%   30   Interest and rent on land   1757.0   1 515.7   1 200.4   2 430.1   11.4%   20.9%   2 551.6   2 679.2   2 802.5   4.9%   30   Interest and rent on land   1 757.0   1 515.7   1 200.4   2 430.1   11.4%   20.9%   2 551.6   2 679.2   2 802.5   4.9%   30   Interest and rent on land   1 757.0   2 18 34.6   6 734.5   5.5.%   100.0%   2 406.5   2 526.8   (2 643.1)   4.9%   100   Net cash flow from investing   (131.8)   (398.1)   (2 683.7)   (2 291.9)   159.1%   100.0%   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   100   Requisition of property, plant, equipment and intangible assets   (6 161.8)   (5 617.2)   (956.1)   (957.4)   (158.9)   16.4%   100.0%   (10 194.3)   (10 704.0)   (11 196.4)   4.9%   100   Net carbifow from financing activities   (6 161.8)   (5 617.2)   (956.1)   (958.8)   16.4%   100.0%   (10 194.3)   (10 704.0)   (11 196.4)   4.9%   00   Net increase/(decrease) in cash and cash equivalents   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30.4)   - 0.1%   (3 30								172.2	180.8	189.1		0.4%
Payment   Current payments   S   S   S   S   S   S   S   S   S												26.1%
Current payments         8 007.3         9 242.5         12 834.6         6 73.45         - 5.6%         100.0%         7 071.2         7 424.8         7 76.3         4.9%         4.9%         2.0           Compensation of employees         4 658.3         6 267.6         9 914.1         2 636.2         - 17.3%         60.0%         2 768.0         2 906.4         3 040.1         4.9%         3 91.0         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         3 040.1         4.9%         100.0%         1 0.0%         2 046.5         2 52.8         2 63.1         4.9%         100.0%         2 046.5         2 52.8         2 63.1         4.9%         100.0%         2 046.5         2 52.8         2 63.1         4.9%         100.0%         2 046.5         2 26.8         2 63.1 <td< td=""><td>Total receipts</td><td>14 641.0</td><td>15 997.3</td><td>16 113.9</td><td>16 847.3</td><td>4.8%</td><td>100.0%</td><td>19 445.9</td><td>21 381.6</td><td>21 657.3</td><td>8.7%</td><td>100.0%</td></td<>	Total receipts	14 641.0	15 997.3	16 113.9	16 847.3	4.8%	100.0%	19 445.9	21 381.6	21 657.3	8.7%	100.0%
Compensation of employees	•											
Goods and services   4 658.3   6 267.6   9 914.1   2 636.2   -17.3%   60.6%   2 768.0   2 906.4   3 040.1   4.9%   39   Interest and rent on land   1757.0   1515.7   1200.4   2 430.1   11.4%   20.9%   2 551.6   2 679.2   2 80.2   4.9%   39   Total payments   8 007.3   9 242.5   12 834.6   6 734.5   -5.6%   100.0%   7 071.2   7 424.8   7 766.3   4.9%   100   Net cash flow from investing   (131.8   (398.1)   (2 683.7)   (2 291.9)   159.1%   100.0%   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   100   Acquisition of property, plant, equipment and intangible assets   (6 161.8   (5 617.8)   (957.4)   (9 708.8)   16.4%   100.0%   (10 194.3)   (10 704.0)   (11 196.4)   4.9%   100   Net cash flow from financing activities   (6 161.8   (5 617.8)   (956.1)   (9 678.4)   16.4%   100.0%   (10 194.3)   (10 704.0)   (11 116.4)   4.9%   100   Net increase/(decrease) in cash and cash equivalents   340.1   738.9   (361.9)   (1887.9)   -277.1%   -0.5%   (226.1)   726.1   51.5   -130.1%   100   Net increase/(decrease) in cash and cash equivalents   9 1729.4   93 102.6   91 487.9   95 604.8   1.4%   91.2%   100 385.1   105 404.3   110 252.9   4.9%   95 of which:  ***Acquisition of assets   (131.8   (398.1)   (2 683.7)   (2 291.9)   1591.1%   100.0%   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   100   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2 526.8)   (2 643.1)   4.9%   0.0   (2 406.5)   (2												100.0%
Interest and rent on land												24.8% 39.1%
Total payments   8 007.3   9 242.5   12 834.6   6 734.5   -5.6%   100.0%   7 071.2   7 424.8   7 766.3   4.9%   100.												36.1%
Net cash flow from investing activities   (131.8) (398.1) (2 683.7) (2 291.9)   159.1%   100.0% (2 406.5) (2 526.8) (2 643.1)   4.9%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   1												100.0%
Acquisition of property, plant, equipment and intangible assets  Net cash flow from financing activities  Borrowing activities  Borrowing activities  Borrowing activities  Repayment of finance leases  - (0.7) (1.3) (30.4) - 0.1% (32.0) (33.6) (35.1) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.162.3) (10.670.4) (11.161.3) (4.9% 0.0% (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10.162.3) (10							100.0%					100.0%
equipment and intangible assets Net cash flow from financing activities Borrowing activities  (6 161.8) (5 617.8) (957.4) (9 708.8) 16.4% 100.0% (10 194.3) (10 704.0) (11 196.4) 4.9% 100 activities Borrowing activities  (6 161.8) (5 617.2) (956.1) (9 678.4) 16.2% 99.9% (10 162.3) (10 670.4) (11 161.3) 4.9% 99 Repayment of finance leases  - (0.7) (1.3) (30.4) - 0.1% (32.0) (33.6) (35.1) 4.9% 0.  Net increase/(decrease) in cash and cash equivalents  Statement of financial position  Carrying value of assets  91 729.4 93 102.6 91 487.9 95 604.8 1.4% 91.2% 100 385.1 105 404.3 110 252.9 4.9% 95 604.8 1.4% 100.0% (10 162.3) (10 670.4) (11 161.3) 4.9% 100 100 100 100 100 100 100 100 100 10												
Statement of financial position   Carrying value of assets   91 729.4   93 102.6   91 487.9   95 604.8   1.4%   91.2%   100.0%   (2406.5)   (256.8)   (263.1)   4.9%   100.0%   (2406.5)   (256.8)   (264.3.1)   4.9%   100.0%   (2406.5)   (256.8)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (264.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)   (266.3.1)		(131.8)	(398.1)	(2 683.7)	(2 291.9)	159.1%	100.0%	(2 406.5)		(2 643.1)	4.9%	100.0%
Repayment of finance leases	_	(6 161.8)	(5 617.8)	(957.4)	(9 708.8)	16.4%	100.0%	(10 194.3)	(10 704.0)		4.9%	100.0%
Net increase/(decrease) in cash and cash equivalents   340.1   738.9   (361.9)   (1887.9)   -277.1%   -0.5%   (226.1)   726.1   51.5   -130.1%   100.0	=	(6 161.8)				16.2%						99.7%
Statement of financial position           Carrying value of assets of which:         91 729.4         93 102.6         91 487.9         95 604.8         1.4%         91.2%         100 385.1         105 404.3         110 252.9         4.9%         95 of which:           Acquisition of assets         (131.8)         (398.1)         (2 683.7)         (2 291.9)         159.1%         100.0%         (2 406.5)         (2 526.8)         (2 643.1)         4.9%         100.0%           Investments         —         —         796.6         —         —         —         0.2%         —         —         —         —           Investments         —         —         796.6         —         —         —         0.2%         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         — </td <td></td> <td>240.1</td> <td></td> <td></td> <td></td> <td>277.10/</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.3%</td>		240.1				277.10/						0.3%
Carrying value of assets 91 729.4 93 102.6 91 487.9 95 604.8 1.4% 91.2% 100 385.1 105 404.3 110 252.9 4.9% 95 of which:  Acquisition of assets (131.8) (398.1) (2 683.7) (2 291.9) 159.1% 100.0% (2 406.5) (2 526.8) (2 643.1) 4.9% 100 100 100 100 100 100 100 100 100 10		340.1	738.9	(361.9)	(1 887.9)	-2//.1%	-0.5%	(226.1)	720.1	51.5	-130.1%	100.0%
Carrying value of assets 91 729.4 93 102.6 91 487.9 95 604.8 1.4% 91.2% 100 385.1 105 404.3 110 252.9 4.9% 95 of which:  Acquisition of assets (131.8) (398.1) (2 683.7) (2 291.9) 159.1% 100.0% (2 406.5) (2 526.8) (2 643.1) 4.9% 100 100 100 100 100 100 100 100 100 10	Statement of financial position											
of which:         Acquisition of assets         (131.8)         (398.1)         (2 683.7)         (2 291.9)         159.1%         100.0%         (2 406.5)         (2 526.8)         (2 643.1)         4.9%         100.0%           Investments         — 796.6         — 796.6         — — 0.2%         — 1 — - 0.2%         — 7 — - 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 7 — 0.2%         — 1.2%         — 1.2%         — 1.2%         — 1.2%         — 1.2%         —	•	91 729 4	93 102 6	91 /127 0	95 604 8	1 /1%	91 2%	100 385 1	105 /0/ 2	110 252 0	// 0%	95.9%
Acquisition of assets (131.8) (398.1) (2 683.7) (2 291.9) 159.1% 100.0% (2 406.5) (2 526.8) (2 643.1) 4.9% 100.0   Investments	, 0	31 723.4	33 102.0	31 467.3	33 004.8	1.4/0	31.270	100 303.1	105 404.5	110 232.9	4.570	33.370
Investments	•	(131.8)	(398.1)	(2 683.7)	(2 291.9)	159.1%	100.0%	(2 406.5)	(2 526.8)	(2 643.1)	4.9%	100.0%
Receivables and prepayments       10 662.5       13 498.0       3 165.8       3 308.2       -32.3%       7.3%       3 473.7       3 647.3       3 815.1       4.9%       3         Cash and cash equivalents       1 403.1       2 142.0       663.6       693.5       -20.9%       1.2%       728.2       764.6       799.8       4.9%       0         Total assets       103 932.4       109 668.7       95 419.0       99 712.9       -1.4%       100.0%       104 698.5       109 933.5       114 990.4       4.9%       100.0%         Accumulated surplus/(deficit)       82 039.7       88 797.2       60 686.2       63 417.0       -8.2%       71.8%       66 587.9       69 917.3       73 133.5       4.9%       63         Capital and reserves       1 284.4       1 755.2       407.2       425.6       -30.8%       0.9%       446.8       469.2       490.8       4.9%       0         Borrowings       14 606.6       11 777.6       32 309.6       33 763.6       32.2%       23.1%       35 451.7       37 224.3       38 936.6       4.9%         Finance lease       1.5       1.5       7.0       7.3       70.7%       -       7.7       8.1       8.4       4.9%         Trade	Investments	_		_	_	-	0.2%	-	-	_	-	-
Cash and cash equivalents         1 403.1         2 142.0         663.6         693.5         -20.9%         1.2%         728.2         764.6         799.8         4.9%         0           Total assets         103 932.4         109 668.7         95 419.0         99 712.9         -1.4%         100.0%         104 698.5         109 933.5         114 990.4         4.9%         100.0%           Accumulated surplus/(deficit)         82 039.7         88 797.2         60 686.2         63 417.0         -8.2%         71.8%         66 587.9         69 917.3         73 133.5         4.9%         63           Capital and reserves         1 284.4         1 755.2         407.2         425.6         -30.8%         0.9%         446.8         469.2         490.8         4.9%         0           Borrowings         14 606.6         11 777.6         32 309.6         33 763.6         32.2%         23.1%         35 451.7         37 224.3         38 936.6         4.9%           Finance lease         1.5         1.5         7.0         7.3         70.7%         -         7.7         8.1         8.4         4.9%           Trade and other payables         1 943.4         2 281.5         1 643.2         1 717.1         -4.0%         1.8%	•											0.1%
Total assets         103 932.4 109 668.7         95 419.0         99 712.9         -1.4%         100.0%         104 698.5         109 933.5         114 990.4         4.9%         100.0%           Accumulated surplus/(deficit)         82 039.7         88 797.2         60 686.2         63 417.0         -8.2%         71.8%         66 587.9         69 917.3         73 133.5         4.9%         63           Capital and reserves         1 284.4         1 755.2         407.2         425.6         -30.8%         0.9%         446.8         469.2         490.8         4.9%         0           Borrowings         14 606.6         11 777.6         32 309.6         33 763.6         32.2%         23.1%         35 451.7         37 224.3         38 936.6         4.9%         33           Finance lease         1.5         1.5         7.0         7.3         70.7%         -         7.7         8.1         8.4         4.9%           Trade and other payables         1 943.4         2 281.5         1 643.2         1 717.1         -4.0%         1.8%         1 803.0         1 893.1         1 980.2         4.9%         1           Provisions         738.3         741.0         365.8         382.3         -19.7%         0.5%												3.3%
Accumulated surplus/(deficit) 82 039.7 88 797.2 60 686.2 63 417.0 -8.2% 71.8% 66 587.9 69 917.3 73 133.5 4.9% 63 Capital and reserves 1 284.4 1 755.2 407.2 425.6 -30.8% 0.9% 446.8 469.2 490.8 4.9% 0 Borrowings 14 606.6 11 777.6 32 309.6 33 763.6 32.2% 23.1% 35 451.7 37 224.3 38 936.6 4.9% 33 Finance lease 1.5 1.5 7.0 7.3 70.7% - 7.7 8.1 8.4 4.9% Trade and other payables 1 943.4 2 281.5 1 643.2 1 717.1 -4.0% 1.8% 1 803.0 1 893.1 1 980.2 4.9% 1 Provisions 738.3 741.0 365.8 382.3 -19.7% 0.5% 401.4 421.5 440.9 4.9% 0												0.7% <b>100.0%</b>
Capital and reserves     1 284.4     1 755.2     407.2     425.6     -30.8%     0.9%     446.8     469.2     490.8     4.9%     0       Borrowings     14 606.6     11 777.6     32 309.6     33 763.6     32.2%     23.1%     35 451.7     37 224.3     38 936.6     4.9%     33       Finance lease     1.5     1.5     7.0     7.3     70.7%     -     7.7     8.1     8.4     4.9%       Trade and other payables     1 943.4     2 281.5     1 643.2     1 717.1     -4.0%     1.8%     1 803.0     1 893.1     1 980.2     4.9%     1       Provisions     738.3     741.0     365.8     382.3     -19.7%     0.5%     401.4     421.5     440.9     4.9%     0												63.6%
Borrowings     14 606.6     11 777.6     32 309.6     33 763.6     32.2%     23.1%     35 451.7     37 224.3     38 936.6     4.9%     33       Finance lease     1.5     1.5     7.0     7.3     70.7%     -     7.7     8.1     8.4     4.9%       Trade and other payables     1 943.4     2 281.5     1 643.2     1 717.1     -4.0%     1.8%     1 803.0     1 893.1     1 980.2     4.9%     1       Provisions     738.3     741.0     365.8     382.3     -19.7%     0.5%     401.4     421.5     440.9     4.9%     0												03.0%
Finance lease     1.5     1.5     7.0     7.3     70.7%     -     7.7     8.1     8.4     4.9%       Trade and other payables     1 943.4     2 281.5     1 643.2     1 717.1     -4.0%     1.8%     1 803.0     1 893.1     1 980.2     4.9%     1       Provisions     738.3     741.0     365.8     382.3     -19.7%     0.5%     401.4     421.5     440.9     4.9%     0	•											33.9%
Provisions 738.3 741.0 365.8 382.3 -19.7% 0.5% 401.4 421.5 440.9 4.9% 0							-					-
												1.7%
Derivatives infancial instruments				365.8	382.3						4.9%	0.4%
Total equity and liabilities 103 932.4 109 668.7 95 419.0 99 712.9 -1.4% 100.0% 104 698.5 109 933.5 114 990.4 4.9% 100.				95 <u>/</u> 10 N	99 712 Q						4 9%	100.0%

Table 41.43 Water Trading Entity personnel numbers and cost by salary level

	Numbe	r of posts																	
	estima	ated for																Average	
	31 Ma	rch 2024			Nu	ımber an	d cost <sup>1</sup> o	f perso	nnel posts filled/planned for on funded establishment										
		Number																rate of	Average:
		of posts																person-	salary
	Number	on																nel	level/
	of	approved																posts	Total
	funded	establish-		Actual		Revis	ed estim	ate			Medi	um-term	expendit	ure est	imate			(%)	(%)
	posts	ment		2022/23			2023/24			2024/25			2025/26			2026/27		2023/24	- 2026/27
					Unit			Unit			Unit			Unit			Unit		
Water '	Trading E	ntity	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost		
Salary	3 436	3 436	3 436	1 539.7	0.4	3 545	1 609.0	0.5	3 545	1 689.4	0.5	3 545	1 773.9	0.5	3 545	1 855.5	0.5	_	100.0%
level																			
1-6	1 446	1 446	1 446	309.6	0.2	1 574	390.6	0.2	1 574	394.6	0.3	1 574	414.3	0.3	1 574	433.4	0.3	-	44.4%
7 – 10	1 705	1 705	1 705	820.0	0.5	1 721	845.7	0.5	1 721	904.1	0.5	1 721	949.4	0.6	1 721	993.0	0.6	_	48.5%
11 – 12	113	113	113	112.7	1.0	99	102.7	1.0	99	110.7	1.1	99	116.2	1.2	99	121.6	1.2	_	2.8%
13 – 16	161	161	161	261.0	1.6	140	234.0	1.7	140	244.0	1.7	140	256.2	1.8	140	268.0	1.9	_	3.9%
17 – 22	11	11	11	36.3	3.3	11	36.0	3.3	11	36.0	3.3	11	37.8	3.4	11	39.5	3.6	_	0.3%

<sup>1.</sup> Rand million.

#### Other entities

The following are newly established entities that are set to receive transfers from the department to take over water resource management functions from 1 April 2024, which are carried out by the Water Trading Entity.

- The Limpopo-Olifants Catchment Management Agency was established in terms of the National Water Act (1998). It is mandated to protect the use of water resources in the Limpopo-Olifants water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the entity is not yet generating any revenue, it is set to receive transfers from the department amounting to R95 million over the next 3 years to cover its operations and expenditure.
- The Mzimvubu-Tsitsikamma Catchment Management Agency was established in terms of the National Water Act (1998) with a mandate to protect the use of water resources in the Mzimvubu-Tsitsikamma water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the agency is not yet generating any revenue, it is set to receive transfers from the department amounting to R67.6 million over the next 3 years to cover its operations and expenditure.
- The Pongola-Umzimkulu Catchment Management Agency was established in terms of the National Water Act (1998) with a mandate to protect the use of water resources in the Pongola-Umzimkulu water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the agency is not yet generating any revenue, it is set to receive transfers from the department amounting to R67.6 million over the next 3 years to cover its operations and expenditure.
- The Vaal-Orange Catchment Management Agency was established in terms of the National Water Act (1998) with a mandate to protect the use of water resources in the Vaal-Orange water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the entity is not yet generating any revenue, it is set to receive transfers from the department amounting to R85.1 million over the next 3 years to cover its operations and expenditure.